

**Victoria Daly
Regional Council**



Regional Plan 2019-20



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From Our Mayor



MAYOR
Brian Pedwell
WALANGERI WARD

The 2019-20 Regional Plan is the combined result of an extensive consultation process across the region. We have facilitated workshops with Local Authorities, community members and Indigenous organisations, to ensure everyone has had the opportunity to put forward the projects that are important to their communities. Elected members participated in local workshops alongside community members, and Local Authority members. I was also pleased to hear the voices of the Kalkarindji school children who brainstormed their ideas and presented them through their Principal. All of their ideas were included in the priorities put forward by their community. I would like to thank everyone that contributed to this year's plan, the ideas and energy are great.

The 2019-20 Regional Plan will witness the delivery of significant infrastructure projects including the new Yarralin Aged Care Facility which will be delivered through a partnership between the Federal Government and the Local Authority. The new financial year will also see the delivery of the Yarralin Council Building, which has been burnt down. This building is the hub of the community and we have designed the building to allow better access for community residents with a disability. While the Council is striving for sustainability, I would like to thank the Minister for Local Government, Housing and Community Development, the Honourable Gerry McCarthy MLA for continuing to work with Council to implement the Regional Waste Management Strategy. Without significant investment from the Northern Territory Government the Strategy would have stalled.

As we look to secure investment and work with our key partners at the Federal, Territory and Local levels to improve the day to day lives of our community members, I am reminded of the gains we have made and the further gains to be made by focusing on the desired outcomes and simplifying policy and program delivery. Too often good initiatives fail to deliver in remote communities because of the mountains of red tape required in the administration of the program. I ask, that Local Government be consulted in the development of new policies and programs to ensure that their policy intent is deliverable in remote communities.

Remote service delivery, including the provision of housing for staff in communities, remains an ongoing objective and we are willing to partner with all levels of government to ensure that infrastructure including housing and roads are delivered as a baseline for economic development across our region.

Our primary goal is to be financially sustainable. Council is committed to long-term planning and has adopted effective measures to achieve this. We look forward to partnering with organisations to make the region a better place to live, work, visit and invest in.

I would like to thank my fellow Councillors, Staff, Local Authority and Committee members for their commitment and hard work throughout the previous financial year and look forward to their continued support during 2019-2020.

Your Mayor

Brian Pedwell

Council's Elected Members



MAYOR Brian Pedwell, WALANGERI WARD

Cr Pedwell was first elected in 2012 representing Walangeri Ward, and first elected as Mayor in October 2016. Committed to the Community, Cr Pedwell was keen to ensure that essential services were provided to the people of Yarralin, Pigeon Hole and other communities and supporting stations within the Ward.

He remains committed to providing a voice for the community, advocating on issues including roads, housing, health, education and waste management to assist in the improvement of the welfare of constituents within his and other wards that make up the Victoria Daly Regional Council.



DEPUTY MAYOR Gaye Lawrence, PINE CREEK WARD

Cr Lawrence was elected in a bi-election in 2016 and was re-elected for a four-year term in 2017 and brings to the position over 10 years of experience in the former Pine Creek Community Government Council.

As a Pine Creek resident for over 40 years, Cr Lawrence has witnessed the boom and bust of mining around Pine Creek and has a commitment and vision of working with the Council, groups and individuals united in a common goal of making Pine Creek a town with a great future in both mining and tourism and a strong community spirit.



COUNCILLOR Andrew McTaggart, MILNGIN WARD

Cr McTaggart has been a resident of Nauiyu since 1973 coming to the community as a carpenter/builder before moving into civil construction.

Cr McTaggart was inspired to stand for and represent the community, to be a voice for everyone and to ensure the community prospers in all aspects and increasing local opportunities for employment and training for Indigenous people.



COUNCILLOR Georgina Macleod, DAGURAGU WARD

Cr. Macleod first stood for Council and was elected in 2009 to represent the Ward of Daguragu.

Cr Macleod is driven to ensure constituents receive services on par with those provided by other Australian Councils. Since election, Cr Macleod has seen changes in the cleanliness of towns, local engagement and decision making and improved quality of services being delivered.

Realizing the communities have a great deal of unrealized opportunities for growth and to support surrounding populations; Cr Macleod is keen to work towards supporting growth in the region.



COUNCILLOR Shirley Garlett, TIMBER CREEK WARD

Cr Garlett was first elected to Council in 2016 representing the Timber Creek Ward having lived and worked in Timber Creek for the past 18 years. Cr Garlett enjoys mentoring people to encourage them to look at life with a different perspective and takes this perspective into her role as Counsellor, engaging with constituents and encouraging them to participate in the local decision making process.

Cr Garlett is keen to support her constituents by ensuring the provision of quality services and advocating on their behalf for programs in support of the community.



The Victoria Daly Regional Council (Council) has five elected members. Councillors are elected for a four year term. The last election was held in August 2017. Following the election, the Councillors selected Councillor Brian Pedwell as the Mayor, and Councillor Georgina Macleod as the Deputy Mayor respectively.

The Deputy Mayor was elected for a period of 12 months as per resolution of Council on 8th September 2017. Nominations were called from elected members and a re-election took place during the Council meeting on 25th September 2018. Councillor Gaye Lawrence was selected and appointed as Deputy Mayor for a 12 month period starting from 25th September 2018.

The Council holds Ordinary Council Meetings every month, with some meetings held in remote sites. Meetings are open to the public to attend, excluding confidential business. All agendas and minutes are available on the Council's website at <http://www.victoriadaly.nt.gov.au/our-council/meetings/council-meeting-agendas-and-minutes/>.

The role of a Councillor is to represent a specific area within the Victoria Daly Regional Council region and ensure the good governance of their electoral area. Councillors attend Community meetings, Local Authority meetings and meet with community members regarding their concerns on local issues.

Besides fulfilling the role of Councillor, there are extra duties and added responsibilities for the Mayor. The role of the Mayor is to represent Council in:

- chairing Council and Committee meetings
- representing Council at Civic receptions and Government functions
- liaise with government ministers
- media representation.

The Council has a strong commitment to open and accountable governance. The role and conduct of elected members are established in the *Local Government Act*. The Act is further reinforced by the Council's Code of Conduct. This document sets out the principles that guide Council's conduct.

Councillors are to act with integrity when conducting business of local Government by:

- appropriate use of information
- representing the interests of all community members
- carrying out statutory obligations.

“Representing their community to ensure the good governance of their electoral area.”

From our CEO



CEO
Jo Sangster

This year's Regional Plan provides the Victoria Daly Regional Council with a clear charter of our communities' priorities over the next 12 months. I would like to take this opportunity to thank all the community members and Local Authority members that participated in the Regional planning workshops. It is these ideas that shaped our plan for the next 12 months. As always the ideas from our communities flowed thick and fast, it is great to see such enthusiasm across our Region.

I would also like to thank the Commonwealth Government for continuing to partner with us to deliver services to our remote communities. The Federal Government has funded a new Aged Care Facility in Yarralin, in partnerships with the Local Authority who decided that this was a priority project for their community. This vital piece of infrastructure will be delivered this financial year. The new Aged Care Centre will greatly assist in improving the delivery of services such as meals and personal care to the elderly in the community.

The new Council Offices in Yarralin are also scheduled to be delivered in the early months of the new financial year. While the building will look similar to the old building we have taken this once in a life time opportunity to improve disability access to the building. We have also sought to provide a better space for community meetings as well as a training room for the Community Development Program.

This year will also see the roll out of the Regional Waste Management Strategy starting in Yarralin and Timber Creek. Our partnership with the Northern Territory Government on this project will enable Council to better control waste disposal and implement better recycling process in our communities.

Whilst our fiscal position remains constrained we will, through innovation and commitment, continue to replace aging infrastructure and provide high quality services to our communities.

Yours in the spirit of partnership

Jo Sangster

CEO Victoria Daly Regional Council

Our Vision, Mission and Core Values

Moving Forward Together

Vision

Council's vision for the Victoria Daly region is ***"Moving Forward Together"***; becoming a well-respected and recognised leader within Australia's Local Government. Council is developing a broad range of strategies that will help support its vision for the region through excellent service delivery and community engagement; assisting to build one of the most sustainable, vibrant and diverse regions in Australia. Council strives to form partnerships that ensure strategic goals are met.

Mission

Council's mission is to embody good governance, leadership and advocacy in seeking a strong regional economy whilst continuing to promote local employment and the delivery of quality services that are sustainable.

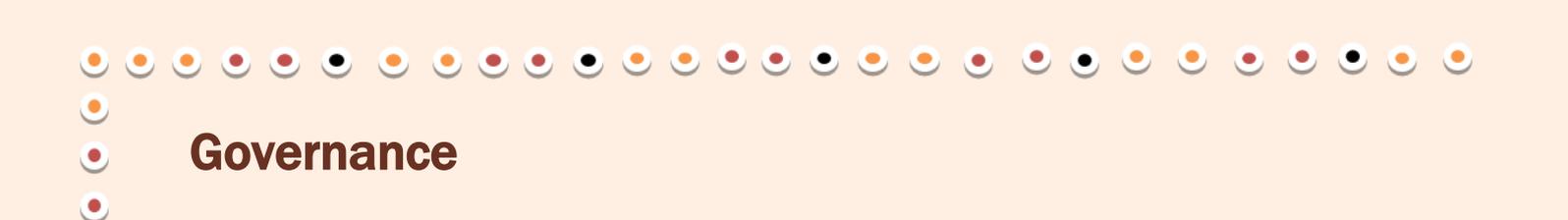
Core Values

The key core values and principles that are integral in achieving our vision and mission are:

- *Integrity*
- *Respect*
- *Equality*
- *Honesty*
- *Openness*

Goals





Governance

Constitutional arrangement

On 24 February 2015, the Council endorsed the outcome of a review of its Constitutional Arrangements, in line with section 23 of the *Local Government Act* (the Act). The assessment can be found on Council's [website](#).

During this review, all matters relevant to elector representation within the Council were reviewed and, having undertaken consultation with the community, the Council was of the opinion that the arrangements at that time still provided the most effective representation for the Council area. Therefore, the Council proposed that the following arrangements remained in effect:

- The Principal member of Council continued to bear the title of Mayor and be appointed by the elected members
- The Elected members (excluding the Mayor and Deputy Mayor) continue to have the title of Councillor
- The Council (elected body) of Victoria Daly Regional Council comprise five elected members
- The existing Wards' structure, level of Ward representation and Ward names be retained
- Council's name will not change.

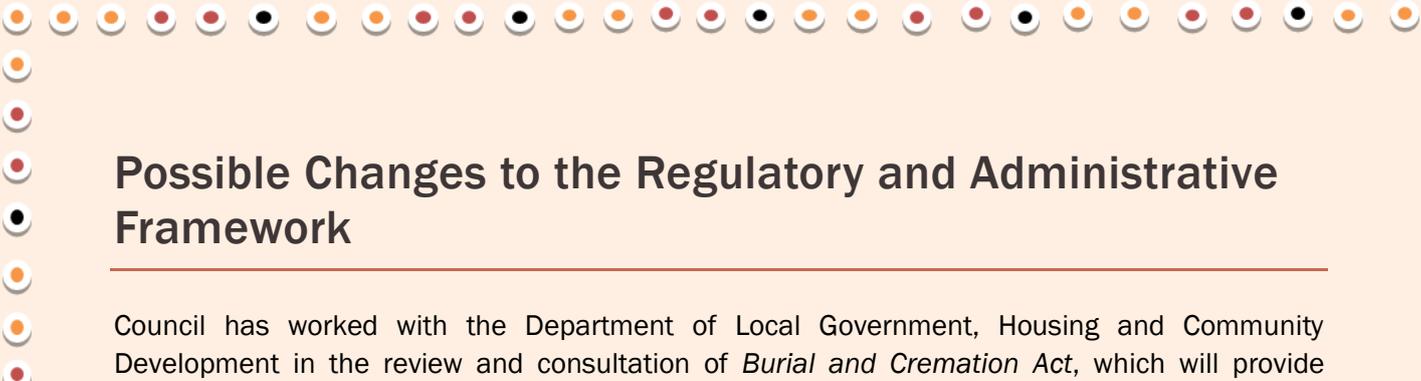
The report was referred to the Minister for Local Government and Community Services (pursuant to the provisions of Section 9 of the Act) and demonstrated the comprehensive nature, process and outcomes of the review undertaken by Council.

In accordance with section 23 (2) of the *Local Government Act*, the assessment resulting from 2015 review will be revised during the current term of Council. As per the recommendation from Council on March 2019, an officer consulted with the Northern Territory Electoral Commissioner and prepared a brief review report on the adequacy of constitutional arrangements which recommended no changes to the current council electoral representation. This was approved during the Ordinary Council Meeting on 30th April 2019 and published in Council's [website](#). A copy of this report was then submitted to the Department of Local Government, Housing and Community Development for further proceedings.

Section 13 of the *NT Local Government Act* mandates that an objective of Council must be 'to provide open, responsive and accountable government at the local level'; good governance and planning is the mechanism by which Council meets this objective. Section 23(1)(b)(i) of the Act states that Council must provide information on the strategic plan adopted by the Council.

Good governance is achieved through:

- open, responsive and accountable government at the local level with transparent decision making through Council and Committee meetings
- adherence to all compliance requirements
- strategic planning to support the current and future operations of Council
- consultation with communities and Local Authorities
- cohesive policies and procedures



Possible Changes to the Regulatory and Administrative Framework

Council has worked with the Department of Local Government, Housing and Community Development in the review and consultation of *Burial and Cremation Act*, which will provide guidelines in the management of cemeteries. There will be cost implications for Council to administer and implement this new bill which will subsequently affect management of following land cemeteries under Victoria Daly region:

- Amanbidji Cemetery (Subject to Land Council approval)
- Bulla Cemetery (Subject to Land Owner approval)
- Gilwi Cemetery
- Kalkarindji Cemetery
- Kybrook Farm Cemetery (Subject to Land Council approval)
- Muruning Cemetery (Subject to Land Council approval)
- Nauiyu Old Cemetery (Subject to Land Owner approval)
- Nauiyu New Cemetery (Subject to Land Owner approval)
- Pigeon Hole Cemetery (Subject to Land Council approval)
- Pine Creek Public Cemetery
- Timber Creek Public Cemetery
- Yarralin Cemetery (subject to Land Council approval)

Council is developing a new Risk Management framework which is currently under review by elected members and the Audit and Risk committee. All the Council policies are reviewed in line with a policy revision schedule.

Council has conducted seven workshops across the region as part of developing the Regional Plan 2019-20. Council continues to invest significant resources in supporting Local Authorities to achieve community aspirations. Through this process, Council has been able to engage with the Amanbidji community better, and the Local Authority now constitutes twelve appointed members.

Council continues to be involved in consultation processes about reviewing the *Local Government Act* and related legislation.

Council Meetings

Council continues to improve and strengthen its governance and planning structures in order to comply with the *Local Government Act*. By employing best-practice governance, Council ensures its budgets and resources are allocated in a way that provides the greatest benefit to communities and community members.

Council holds the following meetings each financial year to guide strategic planning for all communities:

- Ordinary Council meetings: 12*
- Audit and Risk Management Committee meetings: 4
- Local Authority meetings: 28 - 42 (not including special meetings)

*In 2016, Council resolved that, commencing January 2017, the Finance Committee meetings will become Ordinary Meetings of Council focusing on financial matters whilst allowing for the inclusion of other matters for consideration by Council reducing time delays.



Our Councillors

Audit and Risk Management Committee

As part of its commitment to best-practice governance for all communities, the Council has an Audit and Risk Management Committee (ARMC). The Council is committed to ensuring that Local Government provides stable and accountable governance and a strong process of accountability for its internal operations. The ARMC is Council's mechanism for overseeing, monitoring and identifying potential risk across Council's operations.

In their first meeting of 2018, the ARMC appointed two new members, Mr. Garry Lambert and Ms. Madhur Evans. The Committee currently comprises two Councillors, and two Independent members, one of whom maintains the position of Chair. These independent members are selected based on their skill and experience in the fields of finance and business. Their independence from Council ensures that they will act in the best interests of Council. The committee, as a whole, has extensive powers to identify and investigate aspect of the Council's ongoing operations and to recommend appropriate action should they consider this warranted.

The current committee as of April 2019 is as follows:



CHAIRPERSON

Mr. Garry Lambert



MEMBER

Ms. Madhur Evans



MEMBER

**Deputy Mayor Gaye
Lawrence**



MEMBER

**Councilor Georgina
Macleod**

Local Authorities

In October 2013, the Legislative Assembly created a new Community Governance Structure known as 'Local Authorities'; these authorities replaced Local Boards.

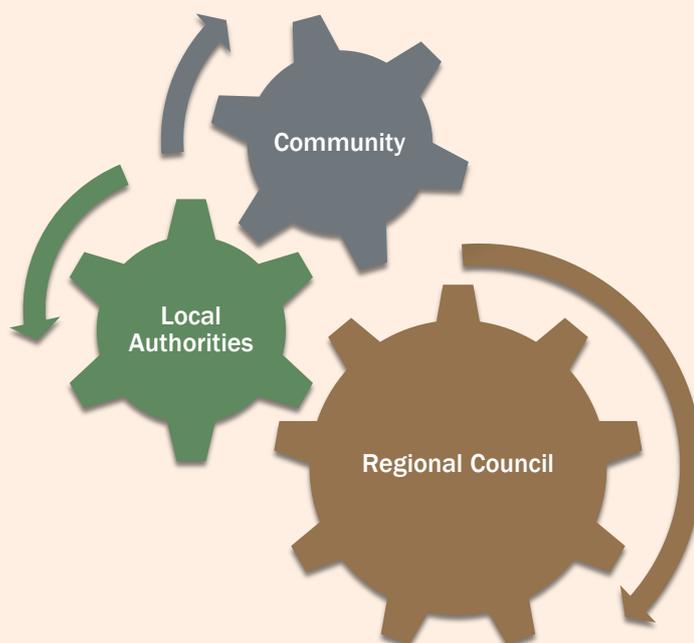
The Local Authority is the reference point for community members to raise matters that are of concern to the community, deal with urgent issues and assist Council with budgetary matters. They consist of six to 14 members who are required to meet at least four times per year with a maximum of six paid meetings per year. Additionally, Local Authorities can organise special meetings for urgent matters that may arise.

Council has established Local Authorities in the following communities:

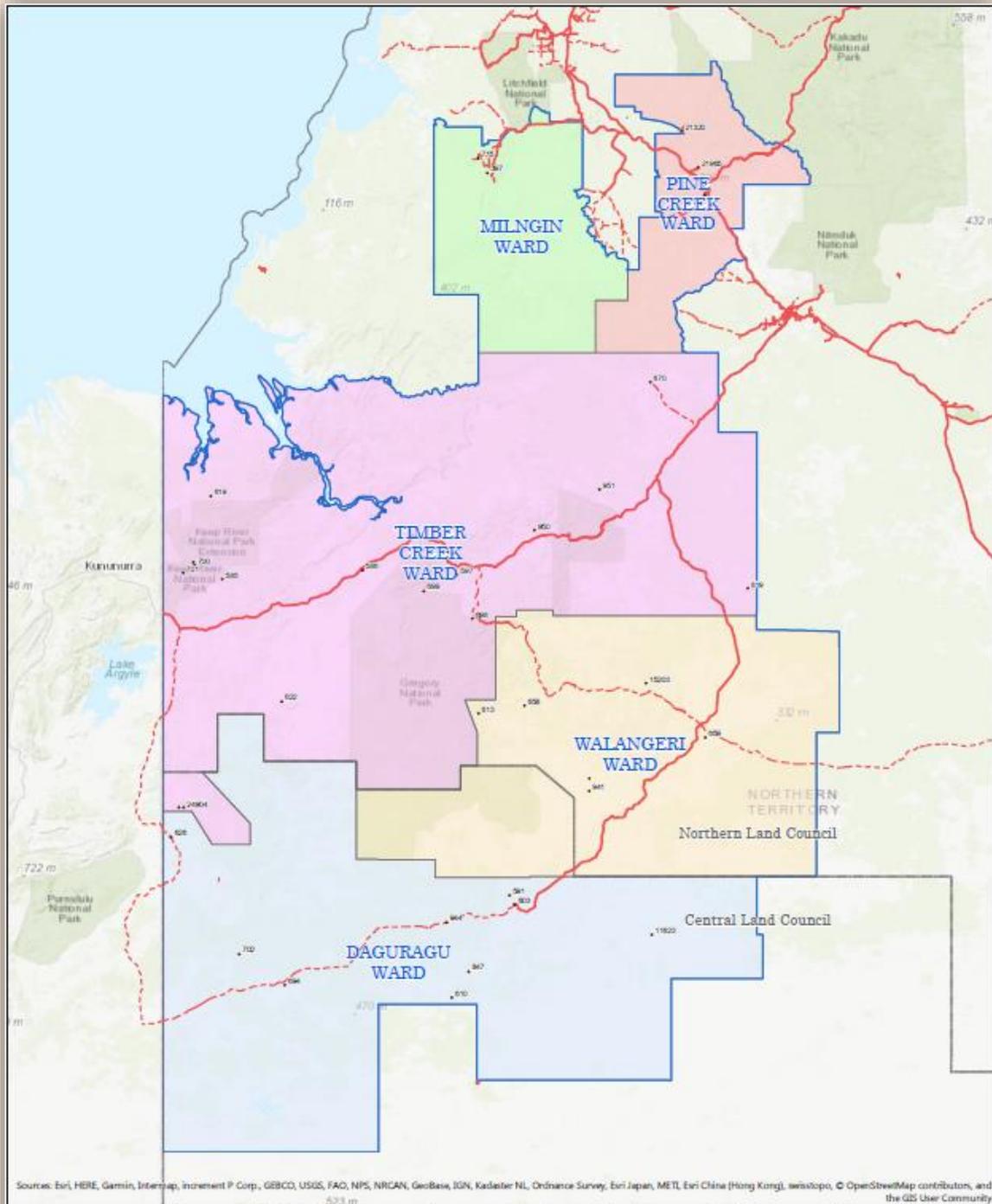
- Nauiyu (Daly River)
- Pine Creek
- Timber Creek
- Amanbidji
- Bulla
- Yarralin / Pigeon Hole
- Kalkarindji / Daguragu

“Local Authorities assist the Council to be more responsive and connected to the community”

All Local Authority minutes are submitted at the next available Council meeting for the noting of Councillors as per *Local Government Guideline 8: Regional Councils and Local Authorities* paragraph 13.1. The Local Authority can allocate and approve specific funding to projects independently. However, if a monetary contribution is sought from the Council, the project needs to be approved at an Ordinary Meeting of Council.



Council Map



Sources: Esri, HERE, Garmin, Intermap, increment P Corp., GEBCO, USGS, FAO, NPS, NRCAN, GeoBase, IGN, Kadaster NL, Ordnance Survey, Esri Japan, METI, Esri China (Hong Kong), swisstopo, © OpenStreetMap contributors, and the GIS User Community

MAP DESCRIPTION	LEGEND	DISCLAIMER	KEY MAP
<p>Victoria Daly Region and Wards</p> <p>PRODUCTION INFORMATION</p> <p>Map Details: First Date: 15/04/2019 Produced by: V Bofofo</p>	<p>Victoria Daly Communities</p> <p>Roads</p> <ul style="list-style-type: none"> — SEALED - - - FORMED - - - UNFORMED - - - NONE - - - 4WD <p>Victoria Daly Wards</p> <ul style="list-style-type: none"> □ DAGURAGU □ MILNGIN □ PINE CREEK □ TIMBER CREEK □ WALANGERI 	<p>The Northern Territory of Australia does not warrant that the product or any part of it is correct or complete and will not be liable for any loss, damage or injury suffered by any person as a result of its inaccuracy or incompleteness. You are encouraged to notify any error or omission in the material by emailing bushtel@nt.gov.au.</p> <p>SCALE</p> <p>Kilometers</p> <p>0 25 50 75 100</p>	

From Katherine to:

- Pine Creek**
90kms - 50mins
- Naiyui**
256kms - 3hrs
- Timber Creek**
286km - 3.5hrs
- Yarralin**
398kms - 5hrs
- Kalk/Dag**
460kms - 5.5hrs
- Darwin**
317kms - 3hrs
- Others:
- Kalk/Dag > Lajamanu**
124kms - 2hrs
- Yarralin > Kalk/Dag**
288kms - 5hrs
- Timber Ck > Yarralin**
159kms - 2hrs



The Council is committed to becoming financially sustainable.

Opportunities

- Support the development of governance and leadership within Local Authorities to drive improvement in social and economic well-being of all community members
- Ensure the business of Council is transparent and accountable
- Focus on partnering with Indigenous organisations in all communities
- Development of local enterprises in remote communities
- Partner with the NT Government to maximise employment outcomes for Indigenous people in communities, through infrastructure investment
- Partner with local Indigenous corporations.

Challenges

- With only approximately 5% of Council's income realised through rates and waste management fees, and with a limited capacity to increase this income, Council is heavily reliant on continued funding from both the NT and Australian governments
- Constantly evolving political environment affecting policy and program delivery
- Recruitment and retention of skilled staff
- Lack of adequate staff accommodation
- Delivering mainstream services in remote Indigenous communities
- Delivering services and accessing communities is restricted in the wet season due to inadequate road infrastructure
- Raising revenue to deliver core services.

Partnerships

Council is committed to developing mutually beneficial relationships by collaborating with partners such as:

- Indigenous organisations and corporations
- Regional Councils across NT
- CouncilBiz
- The Northern Land Council and Central Land Council
- Local Government Association of the Northern Territory;

Service Delivery

Council's core functions, service delivery and community services programs are delivered in consultation with our communities to ensure the best possible outcomes for all constituents.

Services to be provided over the year 2019-20 include:

VDRC Service Delivery 2019-20															
Service Categories	Amanbidji	Bulla	Kalkarindji	Daguragu	Naiyu	Pine Creek	Timber Creek	Yarralin	Pigeon Hole	Lajamanu	Gilwi	Kybrook	Lingara	Myatt	Wooliana
Municipal Services															
Cemetery			✓		✓	✓									
Road Maintenance and Traffic Control			✓	✓	✓	✓	✓	✓							
Parks and Sportsground Maintenance			✓		✓	✓	✓	✓							
Waste Collection, Management & Landfill			✓	✓	✓	✓	✓	✓	✓				✓		✓
Council Infrastructure			✓		✓	✓	✓	✓							
Animal Control															
Council Engagement															
Local Authorities	✓	✓	✓		✓	✓	✓	✓							
Liaison and Communication	✓	✓	✓	✓	✓	✓	✓	✓	✓						
Customer Service	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓					
Community Services															
Community Development Programme (CDP)	✓	✓	✓	✓			✓	✓	✓	✓					
Aged Care (CHSP, HCP, NATSIFACP)		✓	✓	✓	✓	✓	✓	✓	✓		✓	✓	✓	✓	✓
National Disability Insurance Scheme		✓	✓	✓	✓	✓	✓	✓	✓		✓	✓	✓	✓	✓
Night Patrol		✓	✓	✓	✓	✓	✓	✓	✓						
Remote School Attendance Program (RSAS)			✓					✓							
Outside School Hours Care					✓	✓									
Library						✓									
Remote Indigenous Broadcasting (RIBS)			✓		✓			✓							

VDRC Service Delivery 2019-20

Service Categories	Amanbidji	Bulla	Kalkarindji	Daguragu	Naiyu	Pine Creek	Timber Creek	Yarralin	Pigeon Hole	Lajamanu	Gilwi	Kybrook	Lingara	Myatt	Wooliana
Sports and Recreation		✓	✓	✓	✓	✓	✓	✓							
Administration Support Services															
Asset Management	✓	✓	✓	✓	✓	✓	✓	✓	✓						
Governance and Compliance	✓	✓	✓	✓	✓	✓	✓	✓	✓						
Financial Services	✓	✓	✓	✓	✓	✓	✓	✓	✓						
Human Resources	✓	✓	✓	✓	✓	✓	✓	✓	✓						
Work Health and Safety	✓	✓	✓	✓	✓	✓	✓	✓	✓						
Information Technology	✓	✓	✓	✓	✓	✓	✓	✓	✓						
Records Management	✓	✓	✓	✓	✓	✓	✓	✓	✓						
Other Services															
Airstrip Maintenance			✓		✓	✓	✓	✓		✓					
Centrelink			✓	✓	✓	✓	✓	✓							
Post Office Agency			✓	✓	✓	✓	✓	✓							
Street Lights	✓	✓	✓	✓	✓	✓	✓	✓	✓						
Street Sweeping / Town litter collection					✓	✓	✓								
Outstation Services															
Housing Maintenance Services						✓							✓	✓	✓
Essential Services						✓							✓	✓	✓
Homeland Jobs						✓							✓	✓	✓
Homeland Extra Allowance						✓							✓	✓	✓

Council's goals for 2019-20

Goal 1: Financial sustainability

- 1** Continue to reduce operating costs
- 2** Actively seek partnerships with Indigenous organisations
- 3** Update the *Five Year Financial Plan*
- 4** Deliver National Disability Insurance Scheme and grow client base
- 5** Implement the skilled recruitment strategy
- 6** Deliver the Community Development Program to benefit our communities



Goal 2: Good governance

1

Support Local Authorities to effectively represent their communities

2

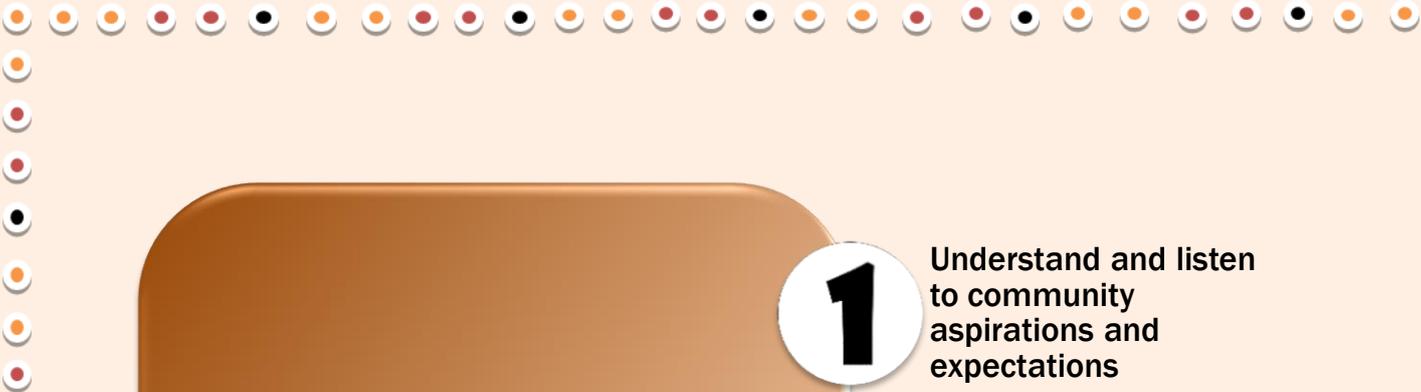
Ensure Council is fully informed and supported to make sound decisions

3

Maintain a close working relationship with the Department of Local Government Housing and Community Development and other key Government agencies

4

Council and Councillors operate within the *Local Government Act*



Goal 3:
To meet the expectations of the communities we serve

1

Understand and listen to community aspirations and expectations

2

Actively seek partnerships with Indigenous organisations

3

Ensure commercial contracts deliver benefits to our community

4

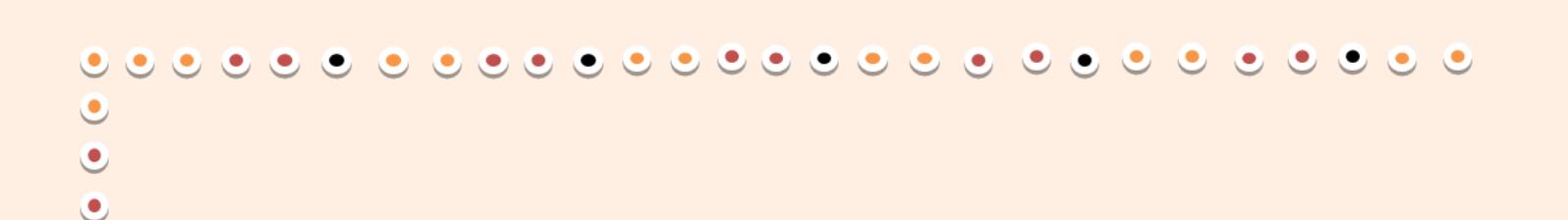
Develop community plans in partnership with Local Authorities

5

Develop Council's Aged Care Services strategy

6

Develop Council's National Disability Insurance Scheme Services strategy



Goal 4:
To provide
employment
to
Indigenous
people in our
community

1

Ensure the Human Resources plan is implemented

2

Actively seek NT Government contracts with an emphasis on local employment

3

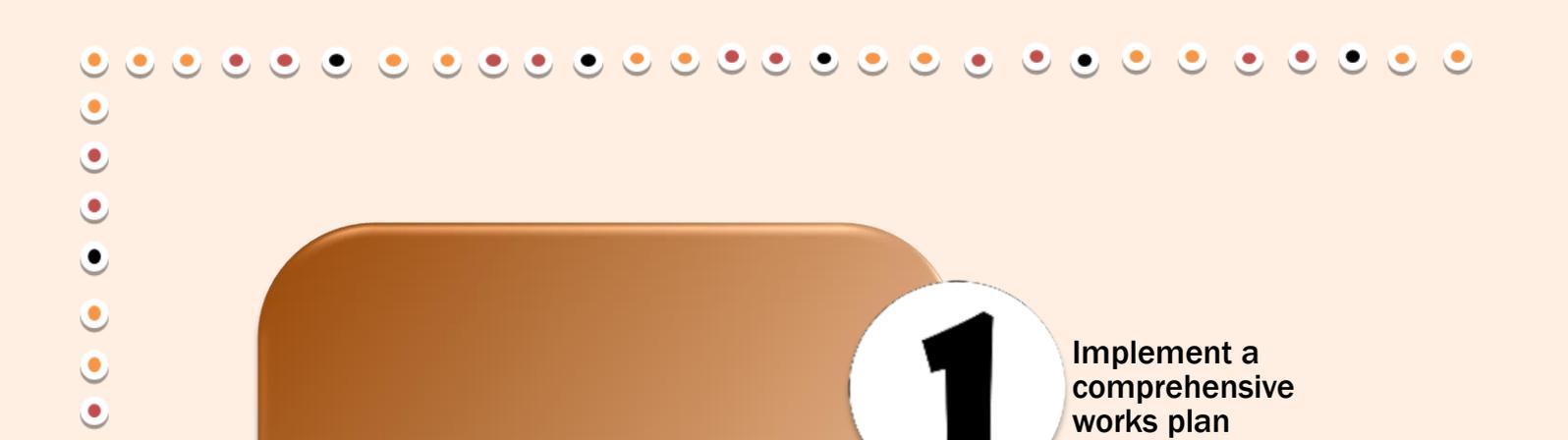
Ensure Human Resources policies support Indigenous employment

4

Ensure that commercial contracts deliver employment for Indigenous people

5

Provide training that meets industry requirements and supports career development



Goal 5:
Maintain and
develop
Council's
assets

1

Implement a
comprehensive
works plan

2

Implement
priority works
program

3

Maintain a five
year asset plan

4

Progress
Regional
Playground
Strategy

Performance Indicators for 2019-20

Council Leadership

- A minimum of twelve Council meetings per year
- A minimum of two Council meetings in each community per year
- The Ward Councillor to attend a minimum of two Local Authority meetings per year

Community Leadership

- Each Local Authority is to hold a minimum of four meetings per year; permissible to hold up to six meetings per year
- Council will provide secretariat services and training to the Local Authorities
- Council will seek input from communities into the Regional Plan, prioritising projects and service delivery requirements

Governance

- Legally compliant with the *Local Government Act* and regulations
- The Council is recognised as an accountable, transparent and ethical organisation through the audit process
- Council to provide training and support to Local Authority members in fulfilling their role
- All Council policies reviewed by the end of 2019

Finance

- Council will operate within its budget
- Council will seek funding opportunities to support activities
- Council will seek commercial contracts to support core service delivery and growth in commercial operations

Employment

- Council is considered to be an employer of choice
- Minimum 67% of staff identifying as Indigenous
- The Human Resources Plan will be implemented and reviewed regularly to support Council's employment strategy

Service Delivery

- All Australian Government funded programs are compliant with their contracts and grants are acquitted in a timely manner
- Communities are provided with a high standard of service delivery
- Council's Regional Playground Strategy is implemented
- Council's Waste Management Strategy is implemented
- Core services delivered in line with community expectations and to a high standard

Financial Objectives, Measure and Indicators

Indicator	Description	Comment	Calculation (\$m)	Indicative Target
1 Operating Surplus Ratio	The operating result expressed as a percentage of total operating income	The operating surplus ratio is the operating surplus (deficit) expressed as a percentage of total operating income	Operating surplus (deficit) divided by total operating income: Operating Deficit = \$0 Total Operating Income = \$16.57M Operating Surplus Ratio = (\$0)/\$16.57M=(0.00000) = 0.000%	An Operating Surplus Ratio between 0% to 5% over any five year period
2 Net Financial Liabilities Ratio	The significance of net amount owed by the Council compared to its operating income for the period	The ratio expresses the Council's net financial liabilities at the end of a period as a percentage of its operating income	Net financial liabilities divided by operating income: Net Financial Liabilities = \$2.21M / \$16.57M = 13%	Net Financial Liabilities between zero and 20% of operating income (Note 1)
3 Assets Sustainability Ratio	The ratio of assets replacement expenditure relative to depreciation for a period. It measures whether assets are being replaced at the rate they are wearing out	Indicates whether the entity is replacing or renewing its non-financial assets in an optimal way so as to minimise whole capital expenditure on renewal or replacement of assets	Capital expenditure on replacement / renewal of existing plant and equipment and infrastructure assets divided by their annual depreciation expenses Capital Expenditure = \$0.00M Depreciation Expenses = \$2.58m Assets Sustainability Ratio = 0% (\$0.00M/\$2.58M)	100% over the five year period Note 2 (subject to additional funding)
4 Operating Surplus	The excess of operating income over operating expenses	An operating surplus (deficit) arises when operating income (excluding capital income) exceeds (is less than) operating expenses for a period	Operating income less operating expenses for the reporting period Operating Income = \$16.57M Operating Expenses = \$16.57M Operating Deficit = \$0	Break even operating position Note 3
Notes				
1 Where the ratio is falling over time, it indicates the Council's capacity to meet its financial obligation from operating income is strengthening. A Council with a healthy operating surplus could quite appropriately decide to allow its net financial liabilities ratio to increase in order to provide additional services to its community through the acquisition of additional assets without detracting from its financial sustainability				
2 Council should be replacing / renewing assets when they need to be replaced. When assets' portfolios are young, this can be 50% or even less and when the assets are old, the ratio may be more than 100%				
3 If the Council is not generating an operating break-even result or better, on average over the medium term, it is unlikely to be operating sustainably. This means services provided to communities exceed income generated and also inefficiencies.				



Council's key strategies 2019 - 20



The Community Development Program (CDP)

(Goals 1, 3 and 4)

Victoria Daly Regional Council was awarded the Community Development Program contract for Region 32 which commenced 1 March 2019 and continues till 30 June 2022. The CDP current caseload is 510 participants, however this number can fluctuate.

CDP continues to operate four full time sites - Kalkarindji, Lajamanu, Yarralin and Timber Creek and services smaller communities and outstations such as Pigeon Hole, Bulla, Amanbidji and Menngen and even as far as Brumby Plains

The CDP team strives for excellence in identifying, placing and supporting participants into a wide variety of employment across all our sites. Through actively engaging with participants and employees we will meet our target of 26 participants that are employed continually for a six month period and reducing unemployment payments by 60% or more by our next audit period - April 2019 to October 2019.

We are continuing to strengthen our relationships in community by increasing the number of consultations with participants, community members, non-government organisations, health providers and government agencies. Continual consultation allows for development of partnerships and identifies the needs of the whole community. Furthermore consultation will help us develop meaningful activities that address the social determinates effecting employment and community participation.



During 2019-2020 CDP will achieve the following:

- Under NT Department of Health Alcohol Action Initiative funding – The Lajamanu Young Drivers Education will install a state of the art driving simulator that is targeted at engaging our young participants and driver training for the entire community
- Organise scheduled community visits by NT Driver Safe for licencing needs and Drink Drive course to allow individuals to re-obtain their licences
- Deliver First Aid training which include First Aid (2 day course) for all primary sites and visits to Pigeon Hole, Amanbidji and Menngen for the provision of a 1 day CPR course
- Birth, Death and Marriages to visit sites, allow community members to obtain a free birth certificate and assist with overcoming barriers of identification
- Delivery of Certificate 1 in Business, Traffic Management, Workplace Numeracy and Literacy in community
- Scheduled workshops in Mental Health First Aid, Drug & Alcohol, Domestic Violence and Child Abuse, Legal Issues and Health Sessions
- Secure employment through the NT Government Remote Housing Repair and Upgrade Program
- Relocate the Timber Creek CDP office to Lot 33 “Silver bullets”, increasing participation through a central location where participant can take ownership of the space.

Regional Playground Strategy

(Goals 1, 3 and 5)

The Regional Playground Strategy covers the implementation of a Regional Playground in each community. The facilities may incorporate playgrounds, shade, activities, leisure, gardens, open space, community gardens, art structures, features, and associated infrastructure to support the cohesion of the community over a given period in time.

The objective is to establish and maintain one community facility in each major community that:

- Is developed and constructed with the community's input
- Welcomes people as a place to gather
- Provides for all ages
- Has the ability to be implemented on a staged basis
- Provides sufficient entertainment and activities
- Is located in a central area
- Is safe and sustainable
- Requires a sustainable level of maintenance

Community consultation will be key and Council actively seeks communities' views by:

- Encouraging community participation in the design of the project
- Providing sufficient information to enable the community to properly assess all options
- Encouraging community ownership

In designing the regional playgrounds, council will:

- Ensure that the total design concept for each community is agreed to prior to implementation, while still allowing for staged development
- Ensure that the designs are to be sustainable and functional to allow the majority of work to be undertaken by the community
- Incorporate all active and passive activities that best suits the requirements of each community when designing the facilities.

“the concept, consultation, design, costing, construction and implementation of a community project at each community within an acceptable timeframe for the betterment of the community”

Costing the project, Council established a formula to be applied at the concept stage ensuring a realistic approach to determining infrastructure that can be maintained in the long term. This will support the concept and provide early direction and identify funding requirements.

Construction will be in stages with consideration given to:

- The natural environment activities such as planting trees and gardens at commencement of the project to allow time for establishment to coincide with the rest of the development
- Construction of fencing to protect assets
- Security options to protect assets
- Phased construction activities to allow participation of the community in the building of the project
- Ensuring funding is secured well in advance of the construction phase to maintain a continuous level of progress with the development.



Growth in existing Community Service Programs - Aged Care and NDIS (National Disability Insurance Scheme)

(Goals 1, 2, 3, 4)

Council will continue to support communities through the provision of aged and disability services, and incorporate the expected growth in each area. This will be supported by expanding opportunities in the program and funding arrangements.

Services offered by Council include:

- Advocacy
- Case Management
- Respite and careers support
- Individualised support
- Activities and outings
- Personal care
- Lifestyle and transition support
- Vocational and Employment development
- Domestic assistance
- Property maintenance / lawn mowing
- Building modifications
- Assistance with material aid, NILs
- Transport
- Assistance to prepare meals
- Specialised housing and accommodation options
- Financial planning

Service development and growth will help Council shift towards more individualised service delivery, assisting participants to live independently, active and engaged in their community, for as long as they wish.

Significant developments have occurred across the Disability and Aged Care sector including Home Care Packages (HCP), Commonwealth Home Support Program (CHSP), National Aboriginal and Torres Strait Islander Flexible Aged Care Program (NATSIFAC) and the National Disability Insurance Scheme (NDIS).

The HCP CHSP and NATSIFAC focuses on participants with age related needs, based on related consumer directed care (CDC) and a focus on dignity, respect and choice. Council will work with existing and new participants to identify their needs and develop individual plans for consumer choice and independence.

The NDIS is available for participants under the age of 65. To be eligible for NDIS you must have a permanent disability that significantly affects your ability to take part in everyday activities or a developmental delay. Since the program commenced in the region in July 2017, NDIS provides people with a disability with information and connections to services in their community focusing on each individual's needs. Future opportunities include specialist accommodation, supported independent living, training equipment, employment, respite and travel.



Council continues to recruit staff with a focus on local community members, and facilitates training in Aged Care and Disability across various levels to support service demands.

Regional Waste Management Strategy

(Goals 1, 3 and 5)

Council is committed to caring for country through the introduction of sustainable waste management practices and facilities within all communities. This strategy embodies the rehabilitation of existing waste management sites and the development of new, environmentally friendly sites, compliant with Environmental Protection Authority guidelines.

Council was successful in obtaining a grant through the Local Government Strategic Fund to construct two waste transfer stations, recycling bays, fencing, roadworks, above ground refuse cells and leachate control ponds at Timber Creek, and Yarralin. This includes a new waste refuse site at Timber Creek. Works have commenced and are due for completion prior to December 2019. As more funding becomes available, the innovative design of these facilities can be applied to other locations with minimal effort.

As part of the grant application process, Council contributed funds towards the development and provisions of in-house management in relation to design and project management.

The implementation of the new waste transfer stations will:

- Stop public access to the tip face and improve safety
- Control the separation of recyclables from general refuse
- Stop indiscriminate dumping at refuse sites by contractors and better control the collection of tip fees
- Allow better management of the tip face

The advantages of above ground refuse cells are;

- Ease of operation – operation contained within set height and width parameters
- Not affected by rain – above ground allows storm water runoff
- More effective compaction – increasing the life cycle of the site
- Easy application and control of cover material – reduction in area requiring covering
- More effective leachate control – reduce the refuse area footprint



Human Resources

(Goals 1, 3 and 4)

Council is committed to strengthening community capacity by increasing employment, increasing the retention rate and providing ongoing development opportunities through the close coordination between management in order to assist managers lead their respective teams better.

“Increased participation in Council’s own workforce of local Indigenous people from within the communities we serve”

A key strategy for Council is supporting local Indigenous employment, development and career opportunities.



Council is:

- Ensuring position descriptions become less broad and more job specific to reflect the environment they represent
- Ensuring roles become more specific to assist accountability, develop qualifications and close the skills gaps
- Ensuring employees are fully supported to grow their confidence allowing them to take up leadership roles.
- Ensuring recruitment processes are flexible and support the environment we work in.
- Ensuring Indigenous team members are included in the recruitment process.
- Ensuring where possible, opportunities are provided to existing staff through ongoing development and support.

Council will continue its commitment to ensuring submissions and agreements where possible, in indigenous employment that delivers opportunities and development for existing or potential employees.

Asset Management

(Goals 1, 2 and 5)

Council is progressing towards a fully implemented Asset Management Plan (AMP), expected to be completed by December 2019. The AMP will include asset strategy development, asset condition assessments, levels of service, lifecycle management, benefit/cost analysis, future demand, operational work planning and financial implications over the next five years for all major assets, plant and equipment. The AMP will be continually monitored and reviewed each financial year.

Major assets to date:

- Waste management and playground strategies have been developed and are in the process of being implemented
- All road, building and playground assets have been assessed as to their condition and cost estimates compiled for necessary works
- Storm water management plans have been completed for Yarralin
- Grant has been approved for the replacement of an existing three bedroom dwelling with a two bedroom duplex for staff housing at Kalkarindji
- Priority works programs have been established
- Options have been assessed for all assets requiring major works and/or replacement
- Rehabilitation of the Pine Creek Refuse site has been completed
- Grants have been approved for the communities of Yarralin and Timber Creek for the construction of waste transfer stations, recycling centres, fencing, rehabilitation of existing landfills, establishment of above ground refuse cells, leachate control. This includes the construction of a new landfill site at Timber Creek
- Establishment of a specific civil works crew was implemented to undertake project works and assist communities in the management of civil, parks and gardens and waste management activities.



Council Bus



Sustainability Strategy

(Goals 1, 3, 4 and 5)

Victoria Daly Regional Council (VDRC) is committed to implementing and supporting sustainability across our region. Three key areas will drive Council's approach; Community, Environment and Economy.

Community: Council is committed in ensuring all operations and projects contribute, where possible, to the betterment of the community and will ensure the embedding of sustainable practices and outcomes.

Economic: Projects will be implemented, and operations conducted in ways that will contribute to the long term economic position of the community.

Environmental: Projects will be implemented and operations reviewed with the intent to reduce overall environmental impacts. Projects will seek to utilise technology such as solar and wind power to minimise the impact on the environment.

Projects for 2019-20

Lighting the way to remote sustainability – Solar Street Lighting

Council's strategy is to replace current, grid powered street lights across all communities with solar street lights. This project commences the delivery of energy efficiency and sustainability across our communities providing the following long term benefits:

For the communities:

- Implementation of sustainable practices across the communities
- Ongoing employment for suitably trained people in the maintenance of assets
- Increased functional lighting across the community
- Greater community safety
- More reliable lighting during times of power outages

Economic:

- Reduced costs of asset maintenance and repairs
- Reduced utility costs
- Ongoing employment for staff either through Council or a suitable Indigenous Organisation.

Environmental

- Increased capacity in meeting the expectations of the community including providing environmentally friendly lighting
- Reduction of reliance on grid generated power and fossil fuels.

Due to the size of the project, a staged approach based on need and availability of funding will be implemented as follows:

Stage 1 – Replacement of street lighting at intersections in the Daguragu and Kalkarindji communities – applications for funds have been made. The planned start is 1 July 2019 with a completion of 30 November 2019 subject to a successful grant application.

The commencement of the following stages will commence once funding has been secured.

Stage 2 – Replacement of remaining street lighting in Daguragu and Kalkarindji communities

Stage 3 – Replacement of all street lighting in Yarralin

Stage 4 – Replacement of all street lighting in Pidgeon Hole

Stage 5 and beyond – Replacement of all street lighting across Timber Creek, Nauiyu and Pine Creek

The order of planned projects above may vary in line with funding opportunities.

Sustainable work practices; a way forward for community and Council

VDRC continuously reviews Council operations to ensure best practice in service delivery. Council will continue to build on developing sustainable practices including:

- Employment strategies to ensure local, community members have first opportunity for new Council jobs that arise in community
- Provide local community members with the opportunity for employment advancement with Council
- Seek opportunities to grow Council projects
- Buy local where appropriate and practical
- Seek contractor services from local organisations, especially local Aboriginal Corporations
- Seek better ways to delivery services that consider environmental impacts

Over 2019-20, VDRC will seek funding from a variety of sources to further develop sustainable opportunities across communities. Benefits will include:

For the communities:

- Greater opportunities for employment – short, medium and long term
- Increased community decision making.

Economic:

- Economic growth for local community
- Development of potential new enterprises to support projects.

Environmental

- Reduced impact to environment through improved work practices

Long term projects (beyond 2019-20)

VDRC will continue to seek opportunities to increase the sustainability of communities beyond 2019-20 including the sourcing of funding for projects from various sources, and partnerships with government and other organisations in the delivery of desired outcomes. All projects will deliver on the goals of Council and the local communities.

A key focus will be the implementation of solar power to communities, reducing the reliance on grid generated power and the development of job opportunities in the management and maintenance of solar assets. Council foresees a collaborative approach with the Northern Territory and Federal Governments and local Aboriginal corporations in the delivery of this longer term project. Long term economic benefit may be realised with the input of excess power into the grid.



Solar power plant at Nauiyu



Victoria Daly Regional Council - Wards and Communities



Daguragu Ward

Opportunities

- Abundant natural beauty including many rivers and creeks, creating recreational and tourism opportunities
- Land availability for housing and business ventures
- Sound power and water supply to support development with a water storage upgrade being reviewed
- All-weather 24 hour airstrip (available at night time for emergencies and medivac only)
- Bitumen highway access from Katherine
- Fuel station open 24 hours with after-hours available through PUMA, credit and debit cards
- Excellent health services
- Access to education, store, sporting facilities, a police station, caravan park and art centre
- Mechanical workshop
- Guest accommodation
- Access to the Community Development Program CDP
- Environmentally friendly roadside toilet facilities
- Heritage track with interpretive signage



Challenges

- Distance from Katherine / Darwin / Halls Creek / Alice Springs
- State of the bitumen road a challenge for industry and a danger for the travelling public
- No bitumen continues past Kalkarindji in any direction, limiting tourist / industry opportunities
- Limited diversionary opportunities for youth services
- Daguragu is a closed community and a permit may be required
- No land availability in Daguragu for housing or business development

Daguragu Community

Daguragu is located approximately eight kilometres north-west of Kalkarindji and lies adjacent to Wattie Creek.

In 1966, the Indigenous station workers, led by Vincent Lingiari, staged a walk-off in protest against oppressive labour practices. On 23 August 1966, led by spokesman Vincent Lingiari, the workers and families walked off Wave Hill and began their seven-year strike. Lingiari led workers to an important site nearby at Wattie Creek (now Daguragu).

Initially, the action was interpreted as purely a strike against work and living conditions. The primary demand by the Gurindji people was for the return of their land. Novelist, Frank Hardy, was one of the many non-Indigenous Australians who supported the Gurindji struggle through the strike years.

The Gurindji people were able to mobilise support across Australia. There were demonstrations and arrests in southern Australia in support of the walk-off, and many churches, student and trade union groups gave practical and fundraising support to the Gurindji struggle. Several significant events marked the change in opinion in Australia. These included the 1967 Referendum giving the Federal Government power to make laws for Indigenous Australians, established by the Whitlam Government Royal Commission into Aboriginal Land Rights, and the passing of the *Aboriginal Land Rights Act*.

In 1975, the Whitlam Government finally negotiated with the owners of Wave Hill Station, The Vestey Group, to give the Gurindji people back a portion of their land. This was a landmark moment in the Land Rights movement in Australia for Indigenous Australians.

Kalkarindji Community

Kalkarindji is situated approximately 460 km south-west of Katherine on the Buntine Highway, adjacent to the Victoria River.

The Council office for the Ward is in Kalkarindji and is the service centre for the nearby Indigenous community of Daguragu. Twenty-seven staff are employed and 87% of employees identify as Indigenous. They provide the core functions of Parks & Gardens, Waste Management, Road Maintenance, Traffic Control and Administration. The Council office also delivers the services of the School Attendance & Community Safety program (incorporating the Community Night Patrol and the Remote School Attendance Strategy), Aged Care, Sports & Recreation, Remote Indigenous Broadcasting, Aerodrome maintenance and Centrelink services.

Each year the historical Wavehill Walk-Off is commemorated through the 3-day Freedom Day Festival held in August. The festival celebrates the iconic occasion that saw the then Prime Minister, Gough Whitlam, hand back a portion of land to its Traditional Owners, the Gurindji people.

The Gurindji people's traditional lands comprise about 3,250 km² of the Northern Territory. The Gurindji people first encountered Europeans in the 1850s. A large Pastoral Operation was established in the 1880s. Kalkarindji and Daguragu are the population centres of the land formerly held under the Wave Hill Cattle Station.

Daguragu Ward - Projects prioritised:

Top three priorities for the year 2019-20

- Major upgrade and rebuilding of recreation hall for active learning and development at Daguragu
- Seek funding for a multipurpose enclosed recreation centre in Kalkarindji
- Council and Local Authority to advocate and seek government support / grant funding for a Men's shed and Youth drop in centre

1. Youth Engagement

Formulate activities to celebrate community harmony and enhance youth engagement by incorporating:

- Diverse range of after school or school holiday programs to broaden opportunities for youth including school based sporting activities, outside school hours care, outdoor activities, outdoor screen, weekly cinema/cartoon night, activities and training at local cattle stations etc.
- Seek funding to build a swimming pool and water fountain in the community with pool benches and BBQ facilities to facilitate poolside events
- Provisions for the school library to be open on all days of the week

2. Sustainability and Recycling

Development of sustainable recycling programs through the community including the provision of improved waste management, rubbish dump and waste transfer systems

3. Infrastructure and Road Development

Road development to include installation of speed bumps and rails along Whitlam Street and a separate bike or walking track from Kalkarindji to Daguragu

4. Regional Playground and family space

Upgrade and redesign in consultation with the community, about the Daguragu playground based on 'family space' theme and incorporating:

- Shade around playgrounds including a place for adults
- Active learning features and art based feature for children as well as play equipment
- Community garden with a focus on native medicinal plants and trees, edible plants and trees as bush tucker

Beautification of Kalkarindji art centre including landscaping and provision of creative furniture to fit in with art centre theming

5. Leadership Training

Formulate leadership training programs to develop role models for youth in the community

Other projects – not in order of priority

- Employment programs that ensures full time job prospects to the Indigenous community and quality training that caters the specific needs
- Advocate through various external stake holders to develop new additional housing facilities within the community
- Two vet visits to the community
- Setting up new skate park, BMX track and game shops within the community
- Community safety programs
- Development of a community centre, hall for community events and the upgradation of current art centre are set as a medium level priority this year by the community

Council and the members of the Local Authority and community present during the consultation would like to acknowledge and thank the students of the Kalkarindji School for the input provided via their Principal Ms Ann Saunders. The following suggestions were presented and have been considered and incorporated into the planning process:

- Skate Park
- Sunday school club
- Video game shop
- Swimming pool
- School library to be open on weekends
- Outdoor screen

Victoria Daly Regional Council (VDRC) acknowledges the close relationship with the Gurindji Aboriginal Corporation (GAC) and will continue to work together ensuring strong, beneficial outcomes for the Kalkarindji and Daguragu communities. VDRC acknowledges the following key themes identified by GAC:

- Kalkarindji Native Title & Land
- Economy, enterprise and jobs
- Community facilities and activities
- Housing

Milngin Ward

Opportunities

- Development of rubbish collection and recycling programs
- Development of sport and activity venues and programs
- Develop programs and update assets to improve services to community.
- Opportunity to tender for funded community projects
- Employment growth through Australian and NT Government Investment
- Development of proposed town site of Maranunga.

Challenges

- Extreme weather patterns (regular annual flooding)
- Some anti-social behaviour within community
- Loss of some Australian and NT Government funding
- Limited employment opportunities within the ward
- Uncertainty of land tenure affecting development opportunities

Naiyu Community

Naiyu is a small and peaceful community nestled on the banks of the Daly River, considered by many to be one of the best barramundi fishing rivers in Australia. It is situated 230km south of Darwin and 250km North West of Katherine and is accessible by sealed road making the Daly River accessible in most weather conditions. The road continues on to Peppimenarti, Palumpa and Port Keats (Wadeye) and is unsealed and generally closed in the wet season. Multi-million dollar road upgrades currently in progress in this area will provide year round access.

The Council Office for the Ward is located in Naiyu community and is the service centre for the nearby indigenous outstation of Wooliana. Naiyu Council Office employs 25 staff members with 76% of their employees identifying as indigenous. They provide the core functions of Parks and Gardens, waste management, road maintenance, traffic control and administration and also deliver the services of Community Night Patrol, Aged Care, Sports and Recreation, Centrelink, Australia Post and Remote Indigenous Broadcasting Service and aerodrome maintenance.



Community oval

Early exploration of the Naiyu (Daly River) area commenced around 1865. At this time, Boyle Finnis, first governor of the proposed settlement in the territory, named the Daly River after the then Governor of South Australia, Sir Dominick Daly.

Early farming of the area saw the Owston's Sugar Plantation established at Wooliana in 1881 and the Daly River Cattle Station being established the next year. The first 'live exports' to Asia commenced from the Daly River Station in 1884 however the station was abandoned in 1889.

Farming in the area continued to expand with Jim Parry exporting his first 200 bags of peanuts in 1922. Mining was well under way in the area by 1904 with a smelter set up at the local copper mine. In 1885 the Jesuits applied for a 'mission site' on the west bank of the Daly River with three Jesuit missionaries setting up the first mission in 1886.

In 1955 Father John Leary arrived to take charge of the construction of the new mission which was built on Cecil Goodman's farm following its purchase by the Catholic Church. The mission's Church opened its doors in 1961.

The Malak land claim was formally lodged in 1981. Improved health, education and local government services were developed and continued to provide the infrastructure to this ever growing community.

Although there are ten languages and cultural groups, the dominant languages are Malak and Kriol while English is widely used across the whole of community.

Milngin Ward - Projects prioritised:

Top three priorities for the year 2019-20

- Youth engagement activities inside and outside of Nauiyu community
- Seasonal rubbish container located at Nauiyu during flood time.
- Development of current sports and recreation centre to include installing CCTV facility

1. Roads and Infrastructure

- Scoping of plant upgrade by adding reliable mowers (front decks) and tip trucks as a high priority to the community.

2. Regional Playground and family space

- Development of a sports and activity centre that provide services for youngsters after hours and a drop in facility for kids after 6pm in the evening.
- Further development of the sporting oval to support events including regional sporting competitions and activities.

3. Community Services

- Improve community safety by expanding night patrol service to the early morning hours

Projects requiring external involvement and advocating by Council

The following projects have been identified by the community as priorities but require the involvement of bodies external to Council to support and/or develop. Council will advocate on behalf of the community for:

1. Commencement of rubbish collection service along Wooliana Road.
2. Advocate for internal resealing and kerbing of Nauiyu roads
3. Upgrading roads in the ward, particularly Nanaar Rd, Wooliana Rd and Mango Farm Roads
4. Upgrading airstrip by lifting the east and west ends to avoid flooding
5. Ongoing solar infrastructure is a high priority to the community
6. An extension of the current cemetery to allow for appropriate planning of new internments
7. Raising of power lines on Wooliana Road
8. Employment opportunities for locals
9. A sewer dump at Nauiyu connected to the community sewer for tourists use
10. Seek work experience opportunities for children during school holidays
11. Development of Maranunga town site

Other projects – not in order of priority

1. Effective weed and pest control program looking at the removal and replacement of introduced species with indigenous species.
2. Of a medium priority is the establishment of a safe and permanent Five Mile Creek access.
3. Development of a shooting complex (archery, firearms)
4. Council to obtain tender to maintain verges on roads in the Ward.
5. Sustainable recycling and land management
 - Recycling and rubbish collection with the implementation of recycling programs to include cans, bottles, waste oil and other recyclables.
 - Upgrade of waste facilities to current standards.
6. Community Services
 - Improve health services by facilitating to provide palliative and respite care to people with disabilities.
 - Community connectivity through regular bus services to regional centres
7. Regional Playground and family space
 - Upgrade park areas to ensure sufficient family spaces are incorporated.



Billabong and lilies

Pine Creek Ward

Opportunities

- To build on the strong willingness of all community members to be involved in community leadership and develop community improvement strategies
- Abundant natural beauty and tourism opportunities / experiences
- Ability to maintain a healthy, safe and capable community able to effectively plan for, and support, people's needs
- Experience in the delivery of community events and festivals as a reflection and representation of the community
- Ability to utilise water from the Enterprise Pit for parks and gardens
- High potential to attract a range of tourists including bird watchers.



Convening High Court of Australia in Pine Creek

Challenges

- Lack of sufficient employment opportunities and diversity in employment
- Better engagement with school leavers / young people to identify appropriate employment interests, skills and opportunities
- Lack of land available for private housing and investment
- Slowing economy having adverse effects on tourism trade
- Additional management and infrastructure required during peak times to control traffic, parking for caravans, and for visitors to the community.

Pine Creek Community

Pine Creek is situated at the junction of the Stuart and Kakadu Highway, an easy two hour drive south of Darwin and only one hour north of Katherine. The Council Office for the Ward is located in Pine Creek employing 14 staff members of which 28% identify as Indigenous. Services provided include parks and gardens, waste management and Administration; and deliver the services of Community Night Patrol, Outside School Hours Care, sports and recreation and libraries. A range of services are also provided to the nearby Indigenous community of Kybrook Farm.

Pine Creek is one of the Northern Territory's oldest towns. It is a tough, resilient community that has faced a cyclical history of boom and bust. Over the past century, Pine Creek has been a significant player in the economic life of the Top End, with housing and community service infrastructure in the town expanding in step with mining activity.

Pine Creek owes its existence to the Pine Creek Geosyncline, a giant intrusion of mineral rich ore seams. It extends northwest from Pine Creek to just south of Adelaide River. This rich orebody has been slowly eroding over the eons, depositing traces of alluvial minerals throughout the region in creeks, rivers and flood plains. It was the discovery of alluvial gold in these deposits by construction workers on the Overland Telegraph Line in 1870 that led to the development of Pine Creek. Pre-European settlement, the Pine Creek area was home to the Wagaman, Asgicondi, Arigoola, and Jawoyn peoples. On the 9th April 2019 the Wagiman and Jawoyn Bolmo, Matjba and Wurrbarbar groups were recognized as the native title holders of the town of Pine Creek.

Surveys have indicated that the largest known complex of Aboriginal quarries in the Northern Territory was established in the region. There are also several recorded Aboriginal sacred sites within the area. The Wagiman Guwardagen Rangers are the principal managers for this area. The language groups of this area are Myili, Jawoyn, Wagiman and English.

Pine Creek Ward – Projects prioritised:

Top three priorities for the year 2019-20

- Upgrade the park with better toilet facilities
- With the resolution of native title claim, Council work in close partnership with indigenous communities in Kybrook to enhance the scope for more jobs
- Work towards providing better access and use of Copperfield Dam

1. Park Upgrade

- Install fitness equipment stations BBQ facility and provide improved parking spaces

2. Tourism

Advancement of tourism is the most important priority for the community. The following tourism projects have been identified:

- Upgrade of tourist locations to allow improved access for caravans and a dedicated caravan parking
- Clear the deteriorating dongas at mining camp site in main street
- Seek more funding to enhance activities related to the Gold Rush festival in town
- Create more activities including bird watching, bird bath etc.

3. Roads and infrastructure

- Upgrade and repairs to town infrastructure including installation or upgrade of public toilets facilities in town, introducing solar lighting in public areas, enhanced entrances to the township including signage, and upgrading the Council office

4. Sustainable recycling and land management

- Continue current redevelopment of rubbish dump and seek grant funding for further works to assist in upgrading to EPA standards whilst providing appropriate recycling opportunities including construction demolition.
- Maintenance of the current vegetation and planting of more trees in and around the town

5. Sport and Recreation

- Upgrade the sporting facility and conduct more matches in the community by inviting teams, providing them accommodation and facilities in town
- Bike paths and footpaths are set as a low priority by the community for this year

6. Control of animals

- Reinforcement of dog or animal bylaws to reduce the number of dogs and cats in the community
- Take necessary measures to reduce social risks associated with the growing number of bats in the community

Other projects – not in order of priority

- Cut market fee charges in Pine Creek
- Facilitate bus services to carry people in and out of town
- More sculptures in town
- Work with telecom providers to avoid the current network connectivity issues
- Development of a cultural centre to include arts, crafts, tourist information, indigenous and local Chinese culture and mining interpretive display/s
- Development of a men's shed to provide training and workshops

Timber Creek Ward

Opportunities

- Strong willingness of all community members to be involved in community leadership and develop community improvement strategies
- Abundant natural beauty and tourism opportunities / experiences
- Ability to maintain a healthy, safe and capable community, able to effectively plan for, and support, people's needs
- Strong collaboration between the Council, Traditional Owners, NT Government and Australian Government
- Experience in delivering community events and festivals to ensure positive reflection and representation of our communities.

Challenges

- Engage the younger generation to participate in community meetings and programs for future development
- Lack of sufficient employment opportunities and diversity
- Engagement with school leavers / youth to identify appropriate employment interests, skills and opportunities
- Lack of land available for private housing and investment
- Unsealed roads make some community access impossible in the wet season
- Decreasing economy has a negative impact on tourism and trades
- Additional management and infrastructure required during peak times in order to control traffic, parking for caravans, visitors and facilities in the community.

Timber Creek Community

Timber Creek is located 289 km south west of Katherine along the Victoria Highway and is 195km east of the Western Australian border along the same highway.

The Council Office for the Ward is in Timber Creek and is the service centre for the nearby Indigenous communities of Muruning, Myatt, Gulardi, and Gilwi as well as further afield communities such as Bulla, Amanbidji and Menngen.

Timber Creek council office employs 21 staff members with 62% of employees identifying as Indigenous. The staff provide the core functions of parks and gardens, waste management, and administration; and deliver the services of Community Night Patrol, aged care and sports and recreation.



The first inhabitants were the Ngaliwurra and Nungali Aboriginal people, descendants of whom still live in Timber Creek. Timber Creek was named in 1855 when the explorer Augustus Gregory used timber from the banks of the creek to repair his expedition's boat. Today, this small town has a range of accommodation, activities and other facilities for travellers.

A police station was constructed in 1898 and upgraded in 1908, as river traffic grew, to service pastoral properties. In 1911 a depot was established to service the river trade. Due to growing concerns over a Japanese invasion of Northern Australia during WWII the 21st North Australia Observer Unit was formed. This was a highly mobile unit, led by Aboriginal guides who knew the



area and were responsible for reporting enemy landings on isolated areas of the coast line. In 1998 the unit named “Nackeroos” was recognised with a memorial on the escarpment for the first time. More than 20 years after the landmark Mabo decision, the courts determined how to award compensation for lost Native Title Rights, and awarded the Aboriginal custodians of Timber Creek \$3.3 million in compensation.

Timber Creek is the gateway to Judbarra/Gregory National Park and a perfect site for river fishing and crocodile spotting. Ngaliwurru and Ngarinyman are the main traditional languages for this region however English is predominantly spoken. The Ngaliwurru and Nungali Aboriginal people are the original inhabitants and Traditional Owners of the lands surrounding the town.

Amanbidji Community

Amanbidji Is located about 450 km south-west of Darwin in the NT. From Timber Creek it’s 107 km west (towards Kununurra) after which there is a gravel track turning south of the highway for 60 km.

The community has a population of around 100 people, which varies greatly especially during the wet season when the roads can be flooded and the community cut off. Many residents move to either Kununurra or Timber Creek during this time.

The Traditional Owners of the community, being the Ngarinyman and Miriwoong people, own Amanbidji (formerly Kildurk) Station and have a lease agreement with two independent third parties. Mialuni (Amanbidji) is the home of the Ngarinyman and Miriwoong people, and are the predominant languages spoken in the region.

Amanbidji has a school, store, health clinic and council office which is mainly used for the Community Development Program activities. There is a good quality unsealed airstrip that can be accessed most of the time. The Ngaliwurru Wuli Association services the community, focusing on housing, municipal and essential services.

Bulla Community

Bulla is located 342 km west of Katherine, about 60km west of Timber Creek and 170 km east of Kununurra. Due to the time difference (the NT is an hour and a half in front), many residents choose to visit Kununurra for their shopping etc. It has a population of around 200 people and is built on freehold land.

Bulla has a school, health clinic, store, church, Government Engagement Co-ordinator complex and around 21 houses. Council runs a CDP which operates, amongst other projects, the nursery and different short-term projects. The Community Night Patrol program is delivered by the Council and organises some activities for the young people. Even though the community is built on land gifted to them by the Auvergne Station owners it does have Traditional Owners.

Ngaliwurru Wuli Association services the community, focussing on housing, municipal and essential services.

Timber Creek - Projects prioritised:

Top three priorities for the year 2019-20

- Develop a Community shed for multiple purposes
- ‘Life skills training’ to the youth and young parents in the community
- Allocate a full time Sports and Recreational Officer to the community



1. Community Engagement

- Facilitate community engagement with a working party or committee and initiate the same through the local authority

2. Sports and Recreation

- More potential developments in sports and recreation such as buying a bus to support activities related to sports, arts and culture

3. Governance and leadership training

- Governance training for Local authority members has been identified as a priority
- Leadership training for the whole community

4. Community activities and events

- NAIDOC week to be observed and celebrated locally and regionally
- Talent competition to be held at every six months in the community
- Develop and implement activities that support the community such as art and craft groups, basket weaving, soap making etc., and outdoor activities such as sporting competitions, carnivals and events for all ages

5. Playground and Family space

- Funds are to be sought for the development of a community garden that could potentially be used as a family space along with a playground around the oval which was factored into the Council's Regional Playground Strategy last year

6. Activities for Community (Previously activities for youth)

- Programs are to be sought for:
 - Youth mentoring program
 - Activities to support youth diversion and providing outlets for school holidays
- Organise recreational activities for elders and activities to engage the community such as bush food, developing a medicine garden etc.

7. Safety and Infrastructure

- Develop new safe house plans as a priority for the community
- Upgrade the roads to the nearby outstations to allow easy and safe access during all seasons
- Develop outstation housing to reduce overcrowding and avoid health and social problems

Other – not in order of priority

- A dump site and recycling bins for the town area have been identified to support sustainability and land management.
- Development of tourism across the community developing a “tourist experience for visitors” to include work to develop the Police House Museum into a tourist attraction and installation of campfire spots in strategic locations.
- Advocate for VET training for school leavers
- Ablution blocks to be installed to ease the pressure on facilities provided by businesses for customer

Amanbidji - Projects prioritised:

Top three priorities for the year 2019-20

- Cemetery – upgrade the surroundings and clear overgrown bushes
- Upgrade roads around the community, with the provision to add solar street lights and repair damages from the last wet season rains
- Add cover and lights over the Basketball Court

1. Playground and Sports

- Redevelopment of playground in line with the Regional Playground Strategy with the provision to develop an additional playground with toilets and showers
- Add protective fencing around House 18, opposite to the store and convert the building to a Youth Recreation Centre with indoor facilities such as Table Tennis and the provision to have a dedicated Sports and Recreation person

2. Governance and training

- Deliver consistent youth leadership programs and youth engagement activities

3. Arts and Craft

- Establish art and craft group/s with a safe area to provide consistent training and support and the potential to commercialise items developed

4. Community activities

- Activities within community that assist in bringing the community together such as the development of a community vegetable garden and facilitate interaction with other communities

5. Community Development

- Development and implementation of programs to support community development including potential commercial and employment opportunities. This will require advocating for support and funding.

Other – not in order of priority

- Purchase gardening equipment for community use including whippersnapper, mower, rakes etc
- Secure Shed to have the garden equipment and have an allocated member of community manage the equipment and make sure it is returned – Suggestion: CDP Supervisor

Bulla- Projects prioritised:

Top three priorities for the year 2019-20

- Provision of governance training and mentoring program for Local Authority members
- Develop Bulla Arts facility and a space to promote arts and crafts such as painting, boab carving, mat and basket weaving, and the collection of materials from the bush for use in activities
- Programs that bring the community together such as sporting events, film nights, karaoke, family days etc.

1. Community Engagement

- Develop a spiritual centre and the facility for elders to interact with youngsters and women

2. Activities for the broader community including sport and recreation

- NAIDOC week celebrations within the community, at school and regionally with other communities
- Activities for kids and youngsters such as fishing, camping, collecting nuts from bush, holiday programs, bush tucker etc.
- Organising activities for elders such as visits to other communities with a focus for sports, art and craft

3. Regional Playground and family space

- Development of gardens and broaden areas by planting more trees around the playground, setting up new parks and gardens and where possible to include vegetables, fruit trees and other edibles for the community through the implementation of community-based gardening programs.
- Seek funding for more sport infrastructure such as shed for sports and recreation, upgrading and fencing the oval and setting up benches at the basketball court.

4. Community development programs

- Implement programs to support people in the community such as organising training on cooking, sewing and seek programs to upgrade skillsets of community members to write community funding submissions.

5. Roads and Infrastructure

- Additional speed bumps and street lights to be installed around the community along with community road maintenance

Other – not in order of priority

- Sustainability of the shop at Bulla
- Fencing along the river side
- Sealing of the airstrip - May not be required if new regional airstrip is constructed – need to research timing



Community Workshop for Regional Plan 2019-20

Walangeri Ward

Opportunities

- Developing Community Leadership Strategies to motivate and encourage members into the role of developing and planning their future
- Developing tourism attractions specific to Walangeri Ward's natural beauty and remote experiences
- Direct air transport that provides better access and reduces remoteness
- Strong collaboration between the Council, Traditional Owners and NT Government to build and develop the Walangeri community.



Challenges

- Limited local businesses to develop employment opportunities
- Insufficient houses for community members in Yarralin, Pigeon Hole (Nitjpurru) and Lingara
- Access to Pigeon Hole (Nitjpurru) and Lingara is very difficult, if not impossible, during the wet season
- Unsealed Highway (Buchanan) makes access to Yarralin very challenging in the wet season
- Education facilities at Yarralin School only accommodate students up to the 6th grade. Significant challenges persist in relation to getting and keeping high school aged children enrolled in secondary education away from community.

Yarralin Community

Yarralin is also known as the Walangeri community. The town is situated on the banks of the Wickham River close to the Victoria River, 380km southwest of Katherine.

The Council office for the Ward is located in Yarralin and also services the nearby Indigenous communities of Lingarra (30km from Yarralin) and Pigeon Hole (98km from Yarralin).

Yarralin Council office employs 25 staff members, 97% of whom identify as Indigenous. They provide the core functions of parks and gardens, waste management, road maintenance, traffic control and administration; and deliver the services of Community Night Patrol, aged care, child



Boomerang made by Elder Johnny Dan

care, school nutrition, Remote School Attendance Program, sports and recreation, Remote Indigenous Broadcasting, airstrip maintenance and Centrelink.

Yarralin was part of the Victoria River Downs Station and was called Gordon Creek

Station, until 1975. In 1972 the Ngarinyman people walked off the Victoria River Downs Station, just as their Gurindji countrymen did in 1966. After a 40 year-long battle, the land was handed back to the Ngarinyman/Yarralin people in June 2016.

Pigeon Hole Community

Pigeon Hole (Nitjpurru) is located roughly 420km south west of Katherine. Accessing the community via the back way from Yarralin is about 90 km (only during the dry season) while it is about 300km from Yarralin taking the Buchanan Highway. The community was established by former workers from Pigeon Hole Station. The principal language is Bilinara, with Mudburra also being important. Ngarinyman and Gurindji are spoken by some people.

While the area is widely known as Pigeon Hole, the community is called Nijburru (alternative spelling Nitjpurru). Pigeon Hole Station is situated 7km from the community.

The community has also been referred to as Bunbidee – the local school is named Bunbidee School however Bunbidee really refers to the locality on the other side of the river from the community.

Population of the community is around 100 residents on average. The community has a primary school, clinic, store and a small Council office which serves several agencies.

Traditional Owners from across the Victoria River District gathered at Pigeon Hole (Nitjpurru) community in 2011 to celebrate the Native Title consent determinations which cover six pastoral leases in the area. The Federal Court also recognised the Native Title holders of a further six cattle properties which lie near the NT and WA border.

Yarralin - Projects prioritised:

Top three priorities for the year 2019-20

- Creation of a regional playground in line with Council's regional playground strategy, relocating existing playgrounds to the oval and expansion over time. To incorporate public safety strategies in the broader development such as raising of ground levels to prevent flooding and consideration to other features in the future such as a water park
- Construction of an aged care facility within community to support the delivery of aged care
- Work on improving roads within the community including bridge at Sandy Creek to keep the road open during the wet season

1. Community employment

- Creation of more jobs especially for younger people in the community and provide apprenticeship trainings – Council is actively seeking to expand employment opportunities through its Human Resource plan however other employment opportunities are required

2. Sport and Recreation

- A multi-purpose building that could also provide capacity for recreation activities and secure storage.

3. Public amenities

- Construction of public toilets and laundry

4. Youth Engagement

- Facilitate youth diversion programs and organise more youth engagement activities within community including horse riding, fishing etc.



5. Governance Training

Governance and Local Authority training for all appointed members

Projects requiring external involvement and advocating by Council

The following projects have been identified by the community as high priorities but require the involvement of bodies external to Council to support and/or develop. Council will advocate on behalf of the community:

- More funding for the community including fundraising
- Additional housing for both the community and Council staff

Other projects – Not in the order of priority

1. Development and implementation of art and language programs to provide activities within the community for all age groups. To support both men and women, the introduction of a Men's and Women's shed are identified seeking to provide peer groups with the opportunity to meet, discuss issues of concern and matters of health, and work on community projects in a supportive environment.
2. Youth diversion and leadership including encouraging younger community members to join the Local Authority
3. Ranger training programs, including bush tucker, where skills can be passed onto the younger generation
4. Looking after country is a key consideration for the community and programs that would include recycling, education programs and training to manage the wellbeing of the country are considered a high priority. Included would be a broad recycling program to include bottle, cans, clothing, old cars (already in place), tyres, rims and batteries, etc.
5. Sporting opportunities both within the community but also with other communities. The lack of transportation hinders the community's ability to engage in inter-community activities and as such the community is seeking a bus or private transport providers opening up new routes with the support and encouragement of funding bodies.
6. Driver instructor for learners to get their probationary licences
7. Ground maintenance, cleaning, contracting opportunities for community members
8. Flood shelter - Ongoing
9. Camping areas to help promote tourism; especially eco-tourism
10. Equipment to support activities including band equipment, games, recreation and fishing
11. A building for art and cultural centre in the community
12. Construction of an old people home in the community

Pigeon Hole - Projects prioritised:

Top three priorities for the year 2019-20

- Council office for staff working in Pigeon Hole
- Development of a service station for Pigeon Hole community
- Causeway bridge to provide access to the evacuation centre during flooding

1. Roads and infrastructure

- Rework the road into the community to provide a safer and more reliable access road
- Work on Longreach Crossing

2. Regional Playground

- Upgrade and develop the playground in line with the Council's Regional Playground Strategy

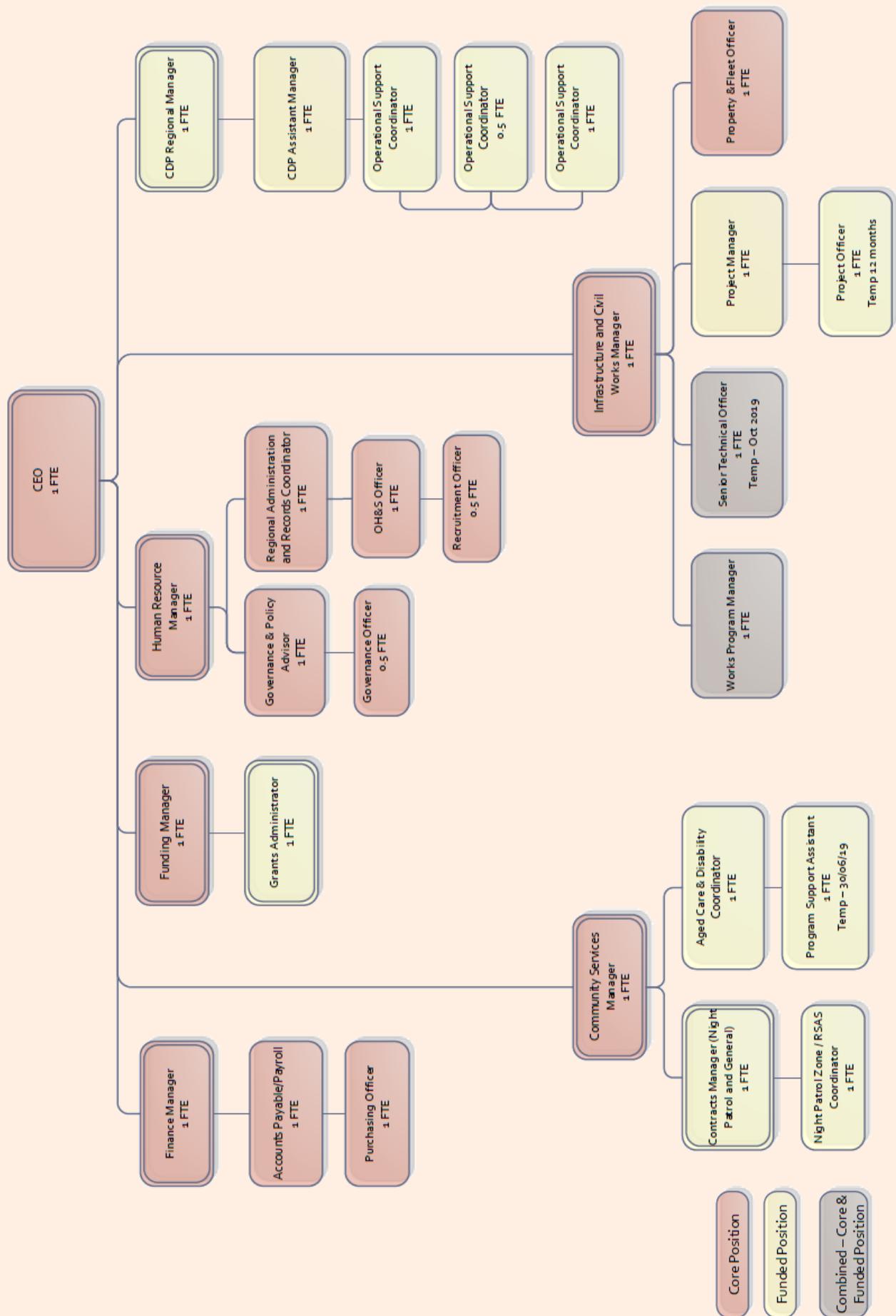


New Fuel facility at Yarralin



Finding Bush Honey

Organisational structure





Financial Planning 2019 - 20

Budget Planning - Year ending 30 June 2020

Victoria Daly Regional Council
Budgeted Income and Expenditure Report
For the Financial Year 2019-20



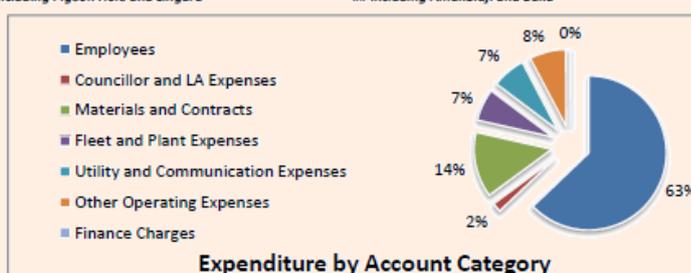
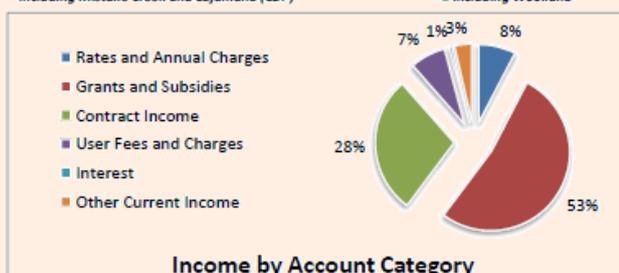
	Regional Office	Kalkarindji*	Naiyu#	Pine Creek	Timber Creek##	Yarralin**	Total
	\$	\$	\$	\$	\$	\$	\$
Income							
Rates and Annual Charges	1,256,410	0	0	0	0	0	1,256,410
Grants and Subsidies	7,721,372	286,481	140,387	116,888	270,301	181,926	8,717,354
Contract Income	176,350	2,795,238	70,000	0	1,050,446	603,838	4,695,872
User Fees and Charges	324,047	548,692	45,944	3,700	19,463	270,772	1,212,618
Interest	100,000	0	0	0	0	0	100,000
Other Current Income	8,500	48,300	249,085	12,700	171,431	95,024	585,040
Total Income	9,586,679	3,678,711	505,416	133,288	1,511,641	1,151,560	16,567,294
Income - Carried Forward	0	0	0	0	0	0	0
Total Income Including Carried Forward	9,586,679	3,678,711	505,416	133,288	1,511,641	1,151,560	16,567,294
Expenditure							
Employees	2,957,227	2,393,679	1,219,268	660,956	1,345,500	1,834,862	10,411,492
Councillor and LA Expenses	213,079	21,897	26,504	20,504	30,649	17,678	330,311
Materials and Contracts	846,994	406,841	255,594	175,678	231,470	356,122	2,272,699
Fleet and Plant Expenses	360,451	192,926	154,562	59,140	123,847	235,654	1,126,581
Utility and Communication Expenses	602,531	98,898	104,433	119,387	114,182	116,941	1,156,371
Other Operating Expenses	1,053,776	71,581	30,080	12,400	43,158	51,179	1,262,172
Finance Charges	7,427	40	40	40	40	80	7,667
ReAllocations							
Allocated Expenses/(Income)	(5,341,692)	2,312,936	418,792	470,955	1,067,015	1,071,994	(0)
Total Expenses and Allocations	699,794	5,498,796	2,209,273	1,519,060	2,955,860	3,684,511	16,567,294
Surplus (Deficit) For the period	8,886,885	(1,820,085)	(1,703,857)	(1,385,773)	(1,444,220)	(2,532,951)	0
Capital Expenditure	0	0	0	0	0	0	0
Net Surplus/(Deficit) - Without Depreciation	8,886,885	(1,820,085)	(1,703,857)	(1,385,773)	(1,444,220)	(2,532,951)	0
Depreciation	2,581,000	0	0	0	0	0	2,581,000
Net Surplus/(Deficit) - Including Depreciation	6,305,885	(1,820,085)	(1,703,857)	(1,385,773)	(1,444,220)	(2,532,951)	(2,581,000)

* Including Mistake Creek and Lajamanu (CDP)

Including Wooliana

** Including Pigeon Hole and Lingara

Including Amanbidji and Bulla



Note: Subject to Section 127 (2) (c) of the *Local Government Act*, there is no planned capital expenditure being undertaken by Council in 2019-20. Asset replacement will only be undertaken if Victoria Daly Regional Council is able to secure grant funding.

Expenditure by Program

Victoria Daly Regional Council Budgeted Income and Expenditure Report For the Financial Year 2019-20



Program

Tied Funding

AG - Aged Care Services	1,842,469	833,549	0	104,604	59,109	63,107	5,500	776,601	0	0
CL - Centrelink	274,647	169,532	0	27	0	661	0	104,428	0	0
CP - Community Patrol	2,033,788	1,382,730	0	33,375	76,751	30,286	26,200	484,445	0	0
DS - Disability/NDIS Service	289,600	0	0	0	0	0	0	289,600	0	0
LB - Local Authority	336,520	0	0	336,520	0	0	0	0	0	0
LI - Libraries	38,325	22,271	0	550	0	11,804	0	3,700	0	0
MB - Media and Broadcasting	162,956	120,237	0	619	0	2,900	0	39,200	0	0
OE - Outstations - Essential Services	102,718	0	0	63,048	0	0	0	39,670	0	0
OH - Outstations- Housing Maintenance	58,476	0	0	42,130	0	0	0	16,346	0	0
RR - Roads to Recovery	250,000	0	0	250,000	0	0	0	0	0	0
SA - School Attendance	417,253	242,408	0	18,056	22,579	2,495	12,500	119,214	0	0
SR - Sport and Rec	632,727	388,405	0	33,359	17,670	7,199	12,405	173,690	0	0
YS - Youth Services	1,500	0	0	1,500	0	0	0	0	0	0

Total

Program	Income	Expenses and Allocation*							CAPEX	Surplus (Deficit)
		Employee	Councillor & LA	Materials & Contract	Fleet & Plant	Commun. & Utility	Other	Allocation		
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
	6,440,979	3,159,133	0	883,788	176,109	118,452	56,605	2,046,894	0	0

Untied Funding

AA - Assets Management - All	76,350	218,166	0	0	12,834	5,344	13,540	46,155	0	(219,689)
AD - Administration	16,400	1,381,430	0	510,020	64,495	708,109	239,548	(396,355)	0	(2,490,847)
AF - Asset Management - Fixed	75,923	0	0	40,900	0	9,337	464,600	(2,047,499)	0	1,608,585
AP - Australia Post	26,608	0	0	0	0	0	800	25,808	0	0
AS - Airport Maintenance	335,000	0	0	1,500	0	875	27,138	305,487	0	0
CE - Chief Executive	18,200	266,676	0	82,305	16,555	11,027	33,240	40,747	0	(432,350)
CF - Council Funds	4,647,518	0	0	0	0	0	0	(1,860,769)	0	6,508,287
CS - Community Services	0	321,460	0	0	8,669	2,846	27,164	(360,139)	0	0
CW - Project and Civil Works	0	423,994	0	23,031	218,374	7,739	49,100	275,482	0	(997,721)
DM - Deputy Mayor	0	0	41,292	0	0	0	0	0	0	(41,292)
EA - Elected Member	0	0	133,465	0	0	10,325	0	0	0	(143,790)
EM - Elected Mayor	0	0	106,150	0	27,714	0	2,000	27,591	0	(163,456)
FM - Financial Management	100,000	405,937	0	0	0	55,891	83,017	68,880	0	(513,725)
GO - Governance	0	103,887	10,552	0	651	3,055	57,662	20,920	0	(196,727)
GR - Grant Management	0	114,126	0	0	0	0	0	30,740	0	(144,866)
HR - HR Management	0	210,074	0	6,500	0	891	29,700	34,440	0	(281,605)
HS - Housing - Staff Housing	43,400	0	0	102,266	0	31,004	0	40,415	0	(130,285)
LB - Local Authority	0	0	38,852	0	0	0	4,500	0	0	(43,352)
MW - Mechanical Workshops	9,200	90,100	0	10,300	3,510	3,063	500	45,836	0	(144,109)
ND - Natural Disaster	0	0	0	0	0	0	0	0	0	0
PG - Parks and Gardens	56,338	1,300,759	0	140,736	327,585	79,096	12,029	204,584	0	(2,008,451)
RJ - RJCP/CDP	4,282,000	2,291,027	0	224,031	131,745	62,671	112,440	1,460,085	0	0
RS - Road Maintenance	0	0	0	40,000	0	0	0	0	0	(40,000)
SR - Sport and Rec	0	0	0	26,000	0	33,510	0	277,571	0	(337,080)
ST - Club and Store	297,666	0	0	0	14,700	0	0	282,966	0	0
TR - Training and Development	0	0	0	0	0	0	50,000	0	0	(50,000)
VI - Visitor Accommodation	133,713	0	0	47,479	0	10,574	0	75,660	0	0
WM - Waste Management	0	18,442	0	72,905	65,575	120	158	405,047	0	(562,247)
WS - Work Health and Safety	0	106,282	0	10,000	8,276	0	4,500	31,051	0	(160,109)
AN - Asset Management-Non Fixed	8,000	0	0	50,938	49,787	2,444	1,600	(1,081,599)	0	984,830

Total

Program	Income	Expenses and Allocation*							CAPEX	Surplus (Deficit)
		Employee	Councillor & LA	Materials & Contract	Fleet & Plant	Commun. & Utility	Other	Allocation		
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
	10,126,315	7,252,359	330,311	1,388,911	950,473	1,037,920	1,213,235	(2,046,894)	0	0

Total Amount (Tied+Untied)

	16,567,294	10,411,492	330,311	2,272,699	1,126,581	1,156,371	1,269,840	0	0	0
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*Excluding Depreciation

Expenditure by Fund

Victoria Daly Regional Council Budgeted Income and Expenditure Report For the Financial Year 2019-20



Fund	Expenses and Allocation*									Surplus (Deficit)
	Income	Employee	Councillor & LA	Materials & Contract	Fleet & Plant	Utility & Communication	Other	Allocation	CAPEX	
Tied Funding	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
102 - Roads to Recovery (R2R)	250,000	0	0	250,000	0	0	0	0	0	0
109 - Centrelink	274,647	169,532	0	27	0	661	0	104,428	0	0
116 - PMC - OSHC	73,727	39,271	0	9,561	0	4,045	2,405	18,445	0	0
128 - DoH - NTJP	720,027	720,027	0	0	0	0	0	0	0	0
129 - DoH - HCP	463,140	0	0	5,000	19,944	33,286	0	404,910	0	0
131 - DoHA - Flexible Services	427,062	113,372	0	29,104	18,317	20,646	0	245,624	0	0
160 - Outstations and Homelands	161,194	0	0	105,178	0	0	0	56,016	0	0
161 - Libraries	38,325	22,271	0	550	0	11,804	0	3,700	0	0
178 - DoCF - Youth Engagement	1,500	0	0	1,500	0	0	0	0	0	0
292 - Local Authority Project	336,520	0	0	336,520	0	0	0	0	0	0
412 - NTG Remote Sports Program	154,000	0	0	8,722	11,915	0	10,000	123,362	0	0
490 - Remote School Attendance	417,253	242,408	0	18,056	22,579	2,495	12,500	119,214	0	0
555 - Disability/NDIS	289,600	0	0	0	0	0	0	289,600	0	0
650 - IAS - Community Patrol	2,033,788	1,382,730	0	33,375	76,751	30,286	26,200	484,445	0	0
651 - IAS - Sports/Rec Jobs	405,000	349,134	0	15,076	5,755	3,153	0	31,882	0	0
654 - IAS - RIBS Jobs	162,956	120,237	0	619	0	2,900	0	39,200	0	0
751 - CHSP - Age Care	232,240	150	0	70,500	20,848	9,175	5,500	126,067	0	0
Total	6,440,979	3,159,133	0	883,788	176,109	118,452	56,605	2,046,894	0	0
Untied Funding	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
105 - Australia Post	26,608	0	0	0	0	0	800	25,808	0	0
112 - Club and Store	297,666	0	0	0	14,700	0	0	282,966	0	0
136 - Airstrip Maintenance	335,000	0	0	1,500	0	875	27,138	305,487	0	0
147 - Sports and Recreation Facilities	0	0	0	26,000	0	33,510	0	277,571	0	(337,080)
391 - Street Lighting	0	0	0	0	0	12,000	0	0	0	(12,000)
491 - CDP	4,182,000	2,291,027	0	224,031	131,745	62,671	112,440	1,360,085	0	0
494 - CDP - Outcome Payment	100,000	0	0	0	0	0	0	100,000	0	0
701 - Community Services Administration	0	321,460	0	0	8,669	2,846	27,164	(360,139)	0	0
148 - General Operating	5,185,041	4,639,872	330,311	1,137,380	795,358	926,018	1,045,693	(4,038,672)	0	349,080
Total	10,126,315	7,252,359	330,311	1,388,911	950,473	1,037,920	1,213,235	(2,046,894)	0	0
Total Amount (Tied+Untied)	16,567,294	10,411,492	330,311	2,272,699	1,126,581	1,156,371	1,269,840	0	0	0

*Excluding Depreciation

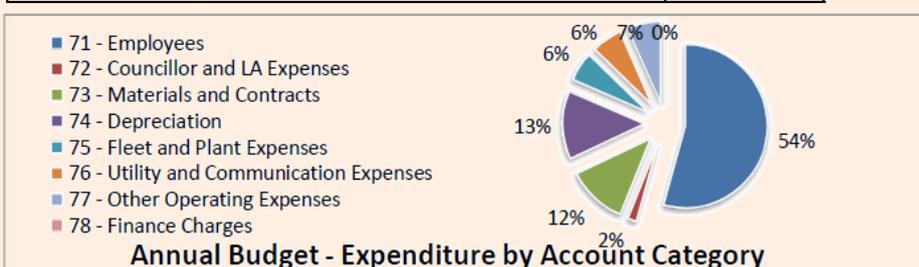
Expenditure by Location

30-June-2020

For The Financial Year 2019-20

Location : All

	Annual Budget
Expenditure by Account Category	\$
71 - Employees	10,411,492
72 - Councillor and LA Expenses	330,311
73 - Materials and Contracts	2,272,699
74 - Depreciation	2,581,000
75 - Fleet and Plant Expenses	1,126,581
76 - Utility and Communication Expenses	1,156,371
77 - Other Operating Expenses	1,262,172
78 - Finance Charges	7,667
Total Expenditure by Account Category	19,148,294
Expenditure by Program	\$
AD - Administration	2,507,247
CE - Chief Executive	450,550
FM - Financial Management	613,725
GO - Governance	196,727
GR - Grant Management	144,866
HR - HR Management	281,605
LB - Local Authority	379,872
TR - Training and Development	50,000
WS - Work Health and Safety	160,109
AA - Assets Management - All	296,039
AF - Asset Management - Fixed	621,338
AN - Asset Management-Non Fixed	(549,830)
AS - Airport Maintenance	335,000
HS - Housing - Staff Housing	173,685
MW - Mechanical Workshops	153,309
VI - Visitor Accommodation	133,713
PG - Parks and Gardens	2,064,789
RR - Roads to Recovery	250,000
RS - Road Maintenance	40,000
WM - Waste Management	562,247
ST - Club and Store	297,666
AP - Australia Post	26,608
LI - Libraries	38,325
MB - Media and Broadcasting	162,956
SR - Sport and Rec	969,808
DM - Deputy Mayor	41,292
EA - Elected Member	143,790
EM - Elected Mayor	163,456
CL - Centrelink	274,647
RJ - RJCP/CDP	4,282,000
SA - School Attendance	417,253
CF - Council Funds	(1,860,769)
OE - Outstations - Essential Services	102,718
OH - Outstations- Housing Maintenance	58,476
AG - Aged Care Services	1,842,469
DS - Disability/NDIS Service	289,600
YS - Youth Services	1,500
CW - Project and Civil Works	997,721
CP - Community Patrol	2,033,788
Total Expenditure by Program	19,148,294
Capital Expenditure	
Capital Expenditure	0
Total Capital Expenditure	0



Victoria Daly Regional Council

Expenditure Report (Budget)

30-June-2020

For The Financial Year 2019-20

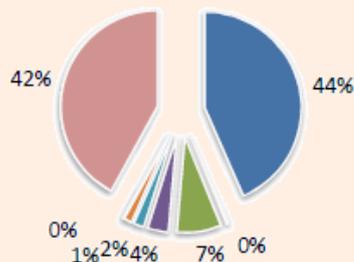
Location :Kalkarindji



Victoria Daly
REGIONAL COUNCIL

	Annual Budget
Expenditure by Account Category	\$
71 - Employees	2,393,679
72 - Councillor and LA Expenses	21,897
73 - Materials and Contracts	406,841
75 - Fleet and Plant Expenses	192,926
76 - Utility and Communication Expenses	98,898
77 - Other Operating Expenses	71,581
78 - Finance Charges	40
91 - Allocated Expenses/(Income)	2,312,936
Total Expenditure by Account Category	5,498,796
Expenditure by Program	\$
AD - Administration	447,746
GO - Governance	1,000
LB - Local Authority	91,785
WS - Work Health and Safety	1,000
AF - Asset Management - Fixed	29,801
AS - Airport Maintenance	80,000
HS - Housing - Staff Housing	93,883
MW - Mechanical Workshops	150,309
VI - Visitor Accommodation	85,692
PG - Parks and Gardens	435,886
RS - Road Maintenance	10,000
WM - Waste Management	118,630
ST - Club and Store	157,912
AP - Australia Post	11,608
MB - Media and Broadcasting	41,621
SR - Sport and Rec	229,766
EA - Elected Member	18,888
CL - Centrelink	79,818
RJ - RJCP/CDP	2,311,006
SA - School Attendance	163,033
AG - Aged Care Services	462,346
DS - Disability/NDIS Service	242,800
CP - Community Patrol	234,265
Total Expenditure by Program	5,498,796
Capital Expenditure	
Total Capital Expenditure	0

- 71 - Employees
- 72 - Councillor and LA Expenses
- 73 - Materials and Contracts
- 75 - Fleet and Plant Expenses
- 76 - Utility and Communication Expenses
- 77 - Other Operating Expenses
- 78 - Finance Charges
- 91 - Allocated Expenses/(Income)



Annual Budget - Expenditure by Account Category

Victoria Daly Regional Council

Expenditure Report (Budget)

30-June-2020

For The Financial Year 2019-20

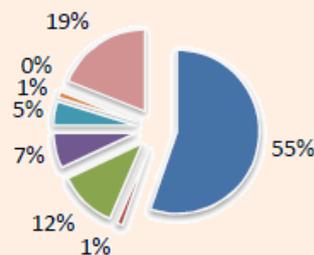
Location : Nauiyu



Victoria Daly
REGIONAL COUNCIL

	Annual Budget
Expenditure by Account Category	\$
71 - Employees	1,219,268
72 - Councillor and LA Expenses	26,504
73 - Materials and Contracts	255,594
75 - Fleet and Plant Expenses	154,562
76 - Utility and Communication Expenses	104,433
77 - Other Operating Expenses	30,080
78 - Finance Charges	40
91 - Allocated Expenses/(Income)	418,792
Total Expenditure by Account Category	2,209,273
Expenditure by Program	\$
AD - Administration	336,670
GO - Governance	1,000
LB - Local Authority	51,592
WS - Work Health and Safety	1,000
AS - Airport Maintenance	70,000
HS - Housing - Staff Housing	10,997
PG - Parks and Gardens	463,193
RS - Road Maintenance	8,000
WM - Waste Management	107,259
AP - Australia Post	7,000
MB - Media and Broadcasting	40,534
SR - Sport and Rec	229,736
EA - Elected Member	20,495
CL - Centrelink	66,156
OE - Outstations - Essential Services	37,352
OH - Outstations- Housing Maintenance	21,264
AG - Aged Care Services	465,905
YS - Youth Services	1,500
CW - Project and Civil Works	2,000
CP - Community Patrol	267,621
Total Expenditure by Program	2,209,273
Capital Expenditure	
Total Capital Expenditure	0

- 71 - Employees
- 72 - Councillor and LA Expenses
- 73 - Materials and Contracts
- 75 - Fleet and Plant Expenses
- 76 - Utility and Communication Expenses
- 77 - Other Operating Expenses
- 78 - Finance Charges
- 91 - Allocated Expenses/(Income)



Annual Budget - Expenditure by Account Category

Victoria Daly Regional Council

Expenditure Report (Budget)

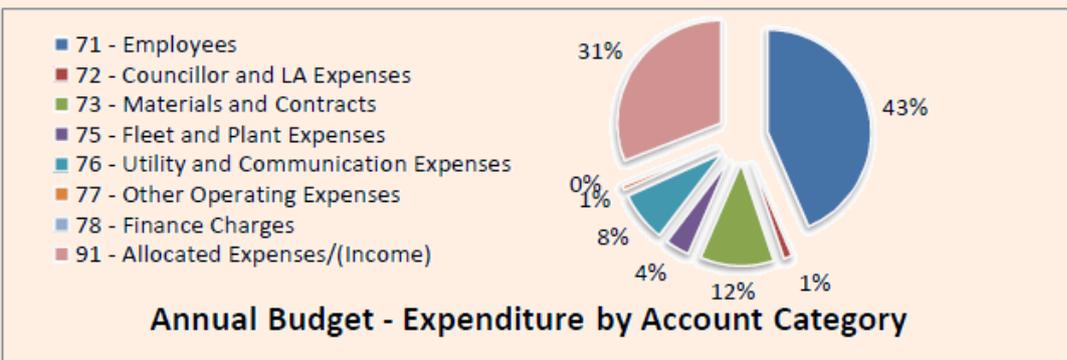
30-June-2020

For The Financial Year 2019-20

Location : Pine Creek



	Annual Budget
Expenditure by Account Category	\$
71 - Employees	660,956
72 - Councillor and LA Expenses	20,504
73 - Materials and Contracts	175,678
75 - Fleet and Plant Expenses	59,140
76 - Utility and Communication Expenses	119,387
77 - Other Operating Expenses	12,400
78 - Finance Charges	40
91 - Allocated Expenses/(Income)	470,955
Total Expenditure by Account Category	1,519,060
Expenditure by Program	
AD - Administration	339,109
GO - Governance	1,000
LB - Local Authority	54,962
WS - Work Health and Safety	1,000
HS - Housing - Staff Housing	2,371
PG - Parks and Gardens	452,760
RS - Road Maintenance	6,000
WM - Waste Management	148,669
LI - Libraries	38,325
SR - Sport and Rec	174,843
EA - Elected Member	15,078
AG - Aged Care Services	21,035
CP - Community Patrol	263,908
Total Expenditure by Program	1,519,060
Capital Expenditure	
Total Capital Expenditure	0



Victoria Daly Regional Council

Expenditure Report (Budget)

30-June-2020

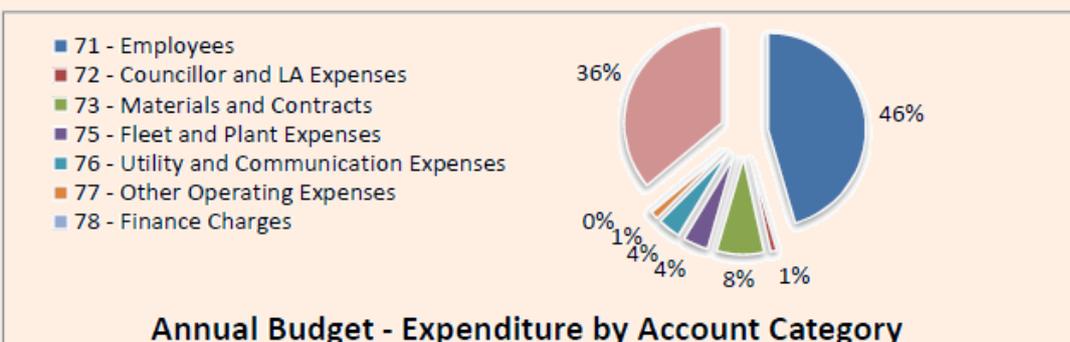
For The Financial Year 2019-20

Location : Timber Creek



Victoria Daly
REGIONAL COUNCIL

	Annual Budget
Expenditure by Account Category	\$
71 - Employees	1,345,500
72 - Councillor and LA Expenses	30,649
73 - Materials and Contracts	231,470
75 - Fleet and Plant Expenses	123,847
76 - Utility and Communication Expenses	114,182
77 - Other Operating Expenses	43,158
78 - Finance Charges	40
91 - Allocated Expenses/(Income)	1,067,015
Total Expenditure by Account Category	2,955,860
Expenditure by Program	\$
AD - Administration	365,943
GO - Governance	1,000
LB - Local Authority	82,667
WS - Work Health and Safety	1,000
AF - Asset Management - Fixed	15,694
AS - Airport Maintenance	130,000
HS - Housing - Staff Housing	(30,219)
PG - Parks and Gardens	266,543
RS - Road Maintenance	6,000
WM - Waste Management	80,194
SR - Sport and Rec	156,203
EA - Elected Member	21,086
RJ - RJCP/CDP	1,025,385
AG - Aged Care Services	477,028
CP - Community Patrol	357,337
Total Expenditure by Program	2,955,860
Capital Expenditure	
Total Capital Expenditure	0



Victoria Daly Regional Council

Expenditure Report (Budget)

30-June-2020

For The Financial Year 2019-20

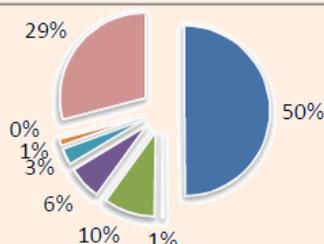
Location : Yarralin



Victoria Daly
Regional Council

	Annual Budget
Expenditure by Account Category	\$
71 - Employees	1,834,862
72 - Councillor and LA Expenses	17,678
73 - Materials and Contracts	356,122
75 - Fleet and Plant Expenses	235,654
76 - Utility and Communication Expenses	116,941
77 - Other Operating Expenses	51,179
78 - Finance Charges	80
91 - Allocated Expenses/(Income)	1,071,994
Total Expenditure by Account Category	3,684,511
Expenditure by Program	\$
AD - Administration	468,296
GO - Governance	1,000
LB - Local Authority	98,866
WS - Work Health and Safety	1,000
AS - Airport Maintenance	55,000
HS - Housing - Staff Housing	96,654
MW - Mechanical Workshops	3,000
VI - Visitor Accommodation	48,020
PG - Parks and Gardens	446,407
RS - Road Maintenance	10,000
WM - Waste Management	107,495
ST - Club and Store	139,754
AP - Australia Post	8,000
MB - Media and Broadcasting	55,891
SR - Sport and Rec	154,010
EA - Elected Member	13,157
CL - Centrelink	62,375
RJ - RJCP/CDP	845,610
SA - School Attendance	138,413
OE - Outstations - Essential Services	65,366
OH - Outstations- Housing Maintenance	37,212
AG - Aged Care Services	388,068
DS - Disability/NDIS Service	46,800
CW - Project and Civil Works	40,073
CP - Community Patrol	354,044
Total Expenditure by Program	3,684,511
Capital Expenditure	
Total Capital Expenditure	0

- 71 - Employees
- 72 - Councillor and LA Expenses
- 73 - Materials and Contracts
- 75 - Fleet and Plant Expenses
- 76 - Utility and Communication Expenses
- 77 - Other Operating Expenses
- 78 - Finance Charges



Annual Budget - Expenditure by Account Category

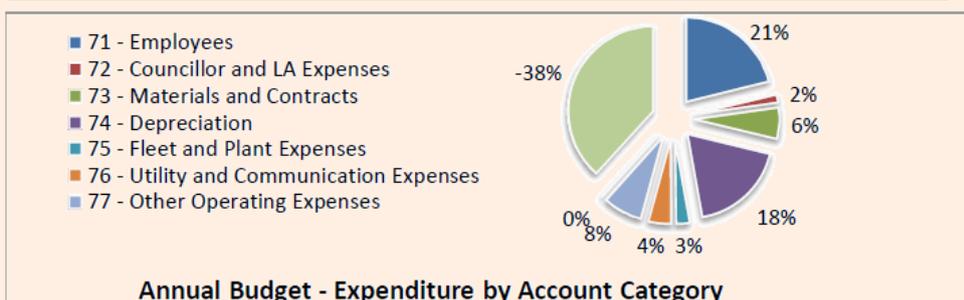
Expenditure Report (Budget)

30-June-2020

For The Financial Year 2019-20

Location : Regional Office

	Annual Budget
Expenditure by Account Category	
	\$
71 - Employees	2,957,227
72 - Councillor and LA Expenses	213,079
73 - Materials and Contracts	846,994
74 - Depreciation	2,581,000
75 - Fleet and Plant Expenses	360,451
76 - Utility and Communication Expenses	602,531
77 - Other Operating Expenses	1,053,776
78 - Finance Charges	7,427
91 - Allocated Expenses/(Income)	(5,341,692)
Total Expenditure by Account Category	3,280,794
Expenditure by Program	
	\$
AD - Administration	549,483
CE - Chief Executive	450,550
FM - Financial Management	613,725
GO - Governance	191,727
GR - Grant Management	144,866
HR - HR Management	281,605
TR - Training and Development	50,000
WS - Work Health and Safety	155,109
AA - Assets Management - All	296,039
AF - Asset Management - Fixed	575,843
AN - Asset Management-Non Fixed	(549,830)
RR - Roads to Recovery	250,000
MB - Media and Broadcasting	24,911
SR - Sport and Rec	25,250
DM - Deputy Mayor	41,292
EA - Elected Member	55,086
EM - Elected Mayor	163,456
CL - Centrelink	66,298
RJ - RJCP/CDP	100,000
SA - School Attendance	115,807
CF - Council Funds	(1,860,769)
AG - Aged Care Services	28,086
CW - Project and Civil Works	955,648
CP - Community Patrol	556,613
Total Expenditure by Program	3,280,794
Capital Expenditure	
Total Capital Expenditure	0



Long Term Financials

Statement of Income and Expenditure (Budget and Forecast)

	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
	Budget(\$)	Forecast(\$)	Forecast(\$)	Forecast(\$)	Forecast(\$)	Forecast(\$)
Revenue						
Rates and annual charges	1,256,410	1,294,103	1,332,926	1,372,914	1,414,101	1,456,524
User fees and charges	1,212,618	1,248,997	1,286,467	1,325,061	1,364,813	1,405,757
Grants and subsidies	8,717,354	8,978,875	9,248,241	9,525,688	9,811,459	10,105,802
Interest	100,000	103,000	106,090	109,273	112,551	115,927
Profit(loss) on disposal of assets	-	-	-	-	-	-
Other income and reimbursements	5,280,912	5,439,339	5,602,519	5,770,595	5,943,713	6,122,024
Total revenue	16,567,294	17,064,313	17,576,243	18,103,530	18,646,636	19,206,035
Expenses						
Employee expenses	10,411,492	10,723,837	11,045,552	11,376,919	11,718,226	12,069,773
Materials and contracts	2,272,699	2,340,880	2,411,106	2,483,439	2,557,943	2,634,681
Fleet and plant expenses	1,126,581	1,160,379	1,195,190	1,231,046	1,267,977	1,306,016
Utility and communication expenses	1,156,371	1,191,063	1,226,794	1,263,598	1,301,506	1,340,551
Other operating expenses	1,592,484	1,640,258	1,689,466	1,740,150	1,792,354	1,846,125
Finance expenses	7,667	7,897	8,134	8,378	8,629	8,888
Total expenses	16,567,294	17,064,313	17,576,243	18,103,530	18,646,636	19,206,035
Surplus (Deficit) before depreciation						
Depreciation	2,581,000	2,520,503	2,350,863	2,178,794	2,020,490	1,874,851
Surplus (Deficit) including depreciation	(2,581,000)	(2,520,503)	(2,350,863)	(2,178,794)	(2,020,490)	(1,874,851)

Statement of Financial Position (Forecast)

	2020	2021	2022	2023	2024	2025
	Forecast(\$)	Forecast(\$)	Forecast(\$)	Forecast(\$)	Forecast(\$)	Forecast(\$)
Assets						
Current assets						
Cash and bank	4,826,275	4,632,562	4,439,198	4,246,187	4,053,529	3,861,225
Investments	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Receivables	259,741	267,533	275,559	283,826	292,341	301,111
Other current assets	95,272	95,272	95,272	95,272	95,272	95,272
Total current assets	10,181,288	9,995,367	9,810,030	9,625,285	9,441,142	9,257,609
Non current-assets	31,506,290	29,185,787	27,034,924	25,056,130	23,235,640	21,560,788
Total non-current assets	31,506,290	29,185,787	27,034,924	25,056,130	23,235,640	21,560,788
Total assets	41,687,578	39,181,154	36,844,954	34,681,415	32,676,781	30,818,397
Liabilities						
Current liabilities						
Trade and other payables	1,007,505	997,430	987,456	977,581	967,805	958,127
Provisions	1,095,418	1,117,326	1,139,672	1,162,466	1,185,715	1,209,430
Total current liabilities	2,102,923	2,114,756	2,127,128	2,140,047	2,153,521	2,167,557
Non-current liabilities						
Provisions	112,229	114,474	116,763	119,099	121,481	123,910
Total non-current liabilities	112,229	114,474	116,763	119,099	121,481	123,910
Total liabilities	2,215,152	2,229,230	2,243,892	2,259,146	2,275,001	2,291,467
Net assets	39,472,426	36,951,924	34,601,062	32,422,269	30,401,780	28,526,930
Equity						
Assets revaluation reserve	28,392,455	28,392,455	28,392,455	28,392,455	28,392,455	28,392,455
Accumulated surplus	11,079,971	8,559,469	6,208,607	4,029,814	2,009,325	134,475
Total equity	39,472,426	36,951,924	34,601,062	32,422,269	30,401,780	28,526,930

Statements of Cash Flows (Budget and Forecast)

	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
	Budget(\$)	Forecast(\$)	Forecast(\$)	Forecast(\$)	Forecast(\$)	Forecast(\$)
Cash flows from operating activities						
Grants received	8,717,354	8,978,875	9,248,241	9,525,688	9,811,459	10,105,802
Receipts from customers	7,969,086	7,974,646	8,213,886	8,460,302	8,714,111	8,975,535
Interest received	100,000	103,000	106,090	109,273	112,551	115,927
Payments to suppliers and employees	(16,553,792)	(17,050,235)	(17,561,581)	(18,088,276)	(18,630,780)	(19,189,569)
Net cash (used in) from operating activities	232,648	6,286	6,636	6,987	7,341	7,696
Cash flows from investing activities						
Acquisitions of non-current assets	(0)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
Proceeds from sale of non-current assets	-	-	-	-	-	-
Disposal (acquisitions) of short-term investments	2,145,897	-	-	-	-	-
Net cash (used in) investment activities	2,145,897	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
Cash flows from financing activities						
Net cash (used in) financing activities	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	2,378,546	(193,714)	(193,364)	(193,013)	(192,659)	(192,304)
Cash and cash equivalents at the beginning of the year	2,447,729	4,826,276	4,632,563	4,439,199	4,246,188	4,053,530
Cash and cash equivalents at the end of the year	4,826,275	4,632,562	4,439,198	4,246,187	4,053,529	3,861,225
	-	-	-	-	-	-
Additional information for Operating Activities						
	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
	Budget(\$)	Forecast(\$)	Forecast(\$)	Forecast(\$)	Forecast(\$)	Forecast(\$)
Gain (Loss) for the year	(2,581,000)	(2,520,503)	(2,350,863)	(2,178,794)	(2,020,490)	(1,874,851)
Adjustment for :						
Depreciation and amortisation	2,581,000	2,520,503	2,350,863	2,178,794	2,020,490	1,874,851
Net profit (Loss) on disposal of assets	-	-	-	-	-	-
Operating profit before change in working capital	-	-	-	-	-	-
Change in working capital:						
(Increase) decrease in trade and other receivables	219,146	(7,792)	(8,026)	(8,267)	(8,515)	(8,770)
(Increase) decrease in other assets	-	-	-	-	-	-
(Decrease) increase in trade and other payables	(10,177)	(10,075)	(9,974)	(9,875)	(9,776)	(9,678)
(Decrease) increase in provisions	23,679	24,153	24,636	25,129	25,631	26,144
Net change in working capital	232,648	6,286	6,636	6,987	7,341	7,696
	232,648	6,286	6,636	6,987	7,341	7,696
Capital Expenditure						
- Asset - new (net of disposal)	0	200,000	200,000	200,000	200,000	200,000
- Asset upgrade	-	-	-	-	-	-
Total	0	200,000	200,000	200,000	200,000	200,000

Key Assumptions/Notes for the Financial Forecast:

1. Victoria Daly Regional Council will continue to provide current services.
2. No adverse change in government policies that impacts the council.
3. Income and expenses increased by 3% per year.
4. Depreciation 8% on opening balance plus new assets.
5. Trade and other receivable 4% of Fee, Charges and Other Contract Income
6. Payables (Including unspent grant) will be reduced by 1% per year
7. Provisions will increase by 2% each year
8. Opening Balances where applicable are based on the actual balances as of 06/05/2019

Councillor Allowances and Expenditure

Pursuant to Section 127(2)(f) of the *Local Government Act*, the following table represents the maximum allowances claimable by Council elected members.

Councillor Allowances 2019-20 as published by Department of Local Government, Housing and Community Development

	Mayor	Deputy Mayor	Councillor
Base Allowance	\$74,742.90	\$27,637.93	\$ 13,442.75
Electoral Allowance	\$ 19,672.93	\$4,919.13	\$4,919.13
Professional Development Allowance	\$3,734.50	\$ 3,734.50	\$3,734.50
Max Extra Meeting Allowance			\$8,961.83
Total Claimable	\$98,150.33	\$36,291.56	\$31,058.21

Acting Principal Member daily rate \$260.04 for a maximum of 90 days with the total not exceeding \$23,403.60.

Travel Allowance

Elected members receive travel allowances provided at standard rates while on Council business.

The total budgeted figure for Travel Allowance is \$21,500 for all five wards.

The budgeted expense for Mayor's vehicle is \$41,075.64

Local Authorities

Local Authority members receive sitting fees (refer to guideline 8) published by the Minister of Local Government. The rates for 2019-20 are:

- Chairperson receives \$173.03
- Members \$129.47

Travel allowance is paid where applicable.



Schedule of Fees and Charges 2019-20

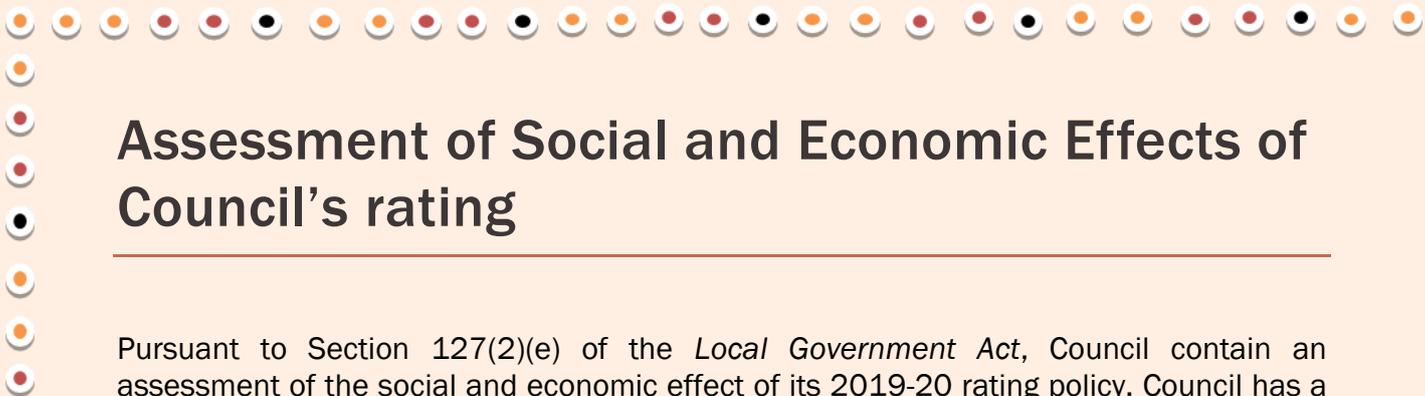
SCHEDULE OF FEES AND CHARGES FINANCIAL YEAR 2019-2020		Fee/Charge Ex. GST	GST	Fee/Charge Inc. GST
ADMINISTRATION, COMMUNICATION AND PUBLICATION				
Rates				
Rates Search	each	\$45.90	\$4.59	\$50.49
Copies of Rates Notices	each	\$29.67	\$2.97	\$32.64
Late Payment of Invoices	per	\$33.38	\$3.34	\$36.72
Photocopying/Printing				
A4 - single sided	Copy	\$0.93	\$0.09	\$1.02
A4 - double sided	Copy	\$1.86	\$0.19	\$2.04
A3 - single sided	Copy	\$1.86	\$0.19	\$2.04
A3 - double sided	Copy	\$2.32	\$0.23	\$2.55
Faxing				
Domestic charge	Page	\$1.00	\$0.10	\$1.10
International charge - (send)	Page	\$1.86	\$0.19	\$2.04
Receiving Faxes - A4	Fax	\$1.00	\$0.10	\$1.10
Laminating				
A4	Page	\$3.90	\$0.39	\$4.29
A3	Page	\$6.63	\$0.66	\$7.29
Internet Access				
Per 30 minutes	Half Hour	\$3.90	\$0.39	\$4.29
Per hour	Hour	\$5.75	\$0.58	\$6.33
Minutes and Agendas of Council Meetings, Committee Meetings and Local Authority Meetings				
Minutes and Agendas are available for free on the Council Website				
Agenda only	Meeting	\$27.82	\$2.78	\$30.60
Minutes only (Current on file)	Meeting	\$27.82	\$2.78	\$30.60
Minutes only (from archives)	Meeting	\$41.73	\$4.17	\$45.90
Minutes and Agenda	Meeting	\$51.00	\$5.10	\$56.10
Other Council Publications				
<i>The following documents are available for free on the Council Website</i>				
Local Laws/Bylaws	Publication	\$37.09	\$3.71	\$40.80
Annual Reports	Publication	\$51.00	\$5.10	\$56.10
Regional Plans	Publication	\$60.27	\$6.03	\$66.30
Council Meeting Room and Equipment Hire				
VDRG Regional Office Meeting Room - Includes digital projector and screen	Day	\$491.83	\$49.18	\$541.01
LIBRARY				
Temporary Members Deposit (\$30 refundable)	each	\$30.00	Free	\$30.00

ACCOMMODATION				
Visitor's quarters - per unit	Night			
Visitor's quarters (2 bedroom)	Night	\$404.85	\$40.48	\$445.33
Visitor's quarters (1 bedroom with ensuite)	Night	\$208.08	\$20.81	\$228.89
Visitor's quarters (1 bedroom without ensuite)	Night	\$146.60	\$14.66	\$161.26
Booking Amendments	per	\$23.65	\$2.36	\$26.01
LAW, ORDER AND PUBLIC SAFETY				
<i>Registrations are due and payable on the 1st November in the year of expiry of the license. One year licenses paid after 1 May are 50% of the fee.</i>				
Replacement of dog tags	tag	\$15.00	Free	\$15.00
Sterilised Dog - yearly				
Normal Fee	Dog	\$15.00	Free	\$15.00
Pensioner Concession	Dog	\$8.00	Free	\$8.00
Unsterilized Dog - yearly				
Normal Fee	Dog	\$47.00	Free	\$47.00
Pensioner Concession	Dog	\$23.00	Free	\$23.00
Cat Traps				
Hire fees	Trap	\$20.00	\$2.00	\$22.00
Bond	Trap	\$40.00	Free	\$40.00
REFUSE CHARGES				
Waste Management Fees				
Replacement of a bin	At Cost			
Repairs to bin	At cost			
Domestic waste disposal fee	Cubic Metre	\$12.52	\$1.25	\$13.77
Commercial Waste (Inc Bulk waste)	Cubic Metre	\$140.00	\$14.00	\$154.00
Car bodies	Car Body	\$156.06	\$15.61	\$171.67
Batteries	Battery	\$10.38	\$1.04	\$11.42
Car tyres	Tyre	\$10.38	\$1.04	\$11.42
4WD tyres	Tyre	\$41.64	\$4.16	\$45.80
Truck tyres	Tyre	\$83.27	\$8.33	\$91.60
Earthmoving tyres	Tyre	\$156.06	\$15.61	\$171.67
CEMETERIES				
Public Cemeteries				
Burial permit <i>On application for an order for burial</i>	Burial			\$0.00
Single plot	Burial			\$0.00
Double plot - first burial	Burial			\$0.00
Double plot - second burial	Burial			\$0.00
Digging of the graves - in service centres	Hourly rate			Quote on request
Digging of the graves - away from service centres	Daily rate			Quote on request
surcharge for weekend internments	Burial			Quote on request
COMMUNITY HALL HIRE				
Civil Hall/Conference Room				

Hall/Conference Room Hire	Day	\$213.27	\$21.33	\$234.60
Hall/Conference Room and kitchen	Day	\$332.89	\$33.29	\$366.18
Conference room and kitchen	Day	\$332.89	\$33.29	\$366.18
Hall/Conference Room	1/2 day	\$122.77	\$12.28	\$135.04
Pensioner/Not for Profit Community Group	Day			Gold Coin Donation
Functions Hire - General				
Evening functions	Evening			Quote on request
Pensioner/Not for Profit Community Group	Day			Gold Coin Donation
Multi Resource Centre	Day	\$239.70	\$23.97	\$263.67
Equipment Hire				
Chair	Chair per Day	\$1.00	\$0.10	\$1.10
Trestle table	Table per Day	\$10.91	\$1.09	\$12.00
Table	Table per Day	\$10.91	\$1.09	\$12.00
Tablecloth	Tablecloth per day	\$10.91	\$1.09	\$12.00
Equipment Replacement				
Chair	Chair			Cost + 10%
Table	Table			Cost + 10%
RECREATION CENTRE				
Community/Sporting activities	Hour	\$18.54	\$1.85	\$20.40
Commercial groups	hour	\$51.00	\$5.10	\$56.10
Casual entry	Person	\$2.78	\$0.28	\$3.06
Hire of enclosed activity area	Hour	\$11.22	\$1.12	\$12.34
BBQ Hire	Day	\$27.82	\$2.78	\$30.60
MUSEUM FEES				
Police Museum admission fee (Timber Creek)		\$2.32	\$0.23	\$2.55
AGED CARE FEES				
Domestic Assistance				
House Cleaning	Hour	\$55.00	Free	\$55.00
Laundry	Hour	\$55.00	Free	\$55.00
Shopping (for client)	Hour	\$55.00	Free	\$55.00
Firewood collection and delivery	POA			Quote on request
Personal Care				
Medication prompt	Hour	\$55.00	Free	\$55.00
Showering	Hour	\$55.00	Free	\$55.00
Personal care pack	POA			Quote on request
Day Respite				
Social Support (Individual)	Hour	\$55.00	Free	\$55.00
Social Support (Group)				
Planned Activity	Hour	\$15.00	Free	\$15.00
Centre Activity	Hour	\$15.00	Free	\$15.00
Meals				
Breakfast	per Meal	\$14.50	Free	\$14.50

Lunch	per Meal	\$14.50	Free	\$14.50
Dinner/Supper	per Meal	\$14.50	Free	\$14.50
Weekend pack	per Meal	\$14.50	Free	\$14.50
Transport (Local) (One way)	Hour	\$100.00	Free	\$100.00
Transport (Outside Community)	Hour	\$100.00	Free	\$100.00
Home Safety Check	Hour	\$55.00	Free	\$55.00
Client Purchases	POA			Quote on request
Weekend services may incur a surcharge				
HARD COURT AND RESERVE HIRE FEES				
Oval				
Community groups	Hour Day	\$33.11	\$3.31	\$36.42
Community groups	Day	\$158.94	\$15.89	\$174.83
Commercial groups - plus \$200 bond	Day	\$477.64	\$47.76	\$525.40
Oval surrounds	Day	\$158.94	\$15.89	\$174.83
Indoor sports complex	Hour/Day			Quote on request
Outdoor sports court (Friday night free for kids)	Hour/Day			Quote on request
Bond - per day <i>50% discount for Junior sports</i>	Bond	\$300.00	\$0.00	\$300.00
Oval lights - per pole	Hour	\$18.91	\$1.89	\$20.81
Oval lights - total	Hour	\$33.11	\$3.31	\$36.42
HARD COURT AND RESERVE HIRE FEES				
Netball/Basketball/Tennis Courts				
Court hire	Hour			Quote on request
Tennis courts - casual use	Hour			Quote on request
Tennis courts - Members of Tennis	Hour			Quote on request
Night rate for lighting in addition to any hire fees	Hour	\$18.54	\$1.85	\$20.40
Park				
Commercial Markets - includes access to power and water	Day	\$397.25	\$39.72	\$436.97
Community Markets	Day	\$11.40	\$1.14	\$12.54
Community Markets	Annual	\$56.75	\$5.68	\$62.43
Other activities - includes access to power and water	Day	\$18.91	\$1.89	\$20.81
PLANT HIRE				
<i>All on a wet hire basis - must include VDRC employee as driver</i>				
Prime Mover	Km	\$7.32	\$0.73	\$8.06
Tilt Tray	km	\$5.75	\$0.58	\$6.33
Cat Grader 140G	Day	\$1,872.72	\$187.27	\$2,059.99
Cat Grader 140G	Hour	\$260.10	\$26.01	\$286.11

Loader	Day	\$1,872.72	\$187.27	\$2,059.99
Loader	Hour	\$260.10	\$26.01	\$286.11
Backhoe	Day	\$1,456.56	\$145.66	\$1,602.22
Backhoe	Hour	\$208.08	\$20.81	\$228.89
Truck Flat Top/Tipper	Day	\$1,040.40	\$104.04	\$1,144.44
Truck Flat Top/Tipper	Hour	\$141.50	\$14.15	\$155.66
Box Trailer Hire (plus \$200 deposit)	Hour	\$15.61	\$1.56	\$17.17
Box Trailer Hire (plus \$200 deposit)	Day	\$52.02	\$5.20	\$57.22
Tractor Hire	Hour	\$166.44	\$16.64	\$183.09
Tractor/Slasher	Hour	\$187.31	\$18.73	\$206.04
Mini Excavator	Hour	\$176.46	\$17.65	\$194.11
excavator 15T	Hour	\$245.54	\$24.55	\$270.10
Bobcat	Hour	\$208.08	\$20.81	\$228.89
ride on mower with catcher	Hour	\$166.44	\$16.64	\$183.09
Ride on mower/ whipper snipper	Hour	\$135.29	\$13.53	\$148.82
Dingo multi use equipment	Hour	\$135.29	\$13.53	\$148.82
Compactor Truck	Day hire	\$1,248.48	\$124.85	\$1,373.33
Compactor Truck	Hourly hire	\$176.83	\$17.68	\$194.51
Agitator Truck	Cubic Metre			Quote on request
Forklift	Hourly hire	\$166.44	\$16.64	\$183.09
Mobile Cool room	Hour	\$40.80	\$4.08	\$44.88
Mobile Cool room	Day	\$102.00	\$10.20	\$112.20
Bus and Vehicle Hire				Quote on request
Materials				
Concrete Batching	cubic metre	\$431.74	\$43.17	\$474.91
Gravel	cubic metre			Quote on request
Local Airport pick up fees				
Car and driver (Minimum one hour)	per hour	\$124.81	\$12.48	\$137.29
Labour				
Unskilled labour	Hour	\$83.27	\$8.33	\$91.60
Semi-Skilled Labour	Hour	\$130.10	\$13.01	\$140.30
Skilled Labour	Hour	\$169.60	\$16.96	\$186.55
Supervisor	Hour	\$213.27	\$21.33	\$234.60
Supervisor Asbestos Removal	Hour	\$213.27	\$21.33	\$234.60
Workshop Materials	Per			Cost + 15%
<i>Mobilisation and demobilisation charges also apply</i>				
Tyre Repair	Per	\$31.82	\$3.18	\$35.00
Tyre Change	Per	\$31.82	\$3.18	\$35.00



Assessment of Social and Economic Effects of Council's rating

Pursuant to Section 127(2)(e) of the *Local Government Act*, Council contain an assessment of the social and economic effect of its 2019-20 rating policy. Council has a very low rates base. At present, revenues from rates and fees / charges from the Council's 153 000 Kms2 of land covers approximately 7% of Council's budgeted direct expenditure. Most of Council's land is exempt from rates as it is classified as Indigenous Trust Land.

As part of its financial planning, Council always considers the social and economic effects on community members of any increase in rates. Rate rises are kept to a minimum. The structure of Council's ratings policy considers the various categories or rate payers and their ability to contribute to the overall cost of core service delivery.

To minimise the effects of an increase in rates, Council's rating policy allows for payments by instalments. Council does this in order to allow community members an opportunity to meet their obligations regarding rates without experiencing undue financial hardship.

Declaration of Rates & Charges 2019/20

Pursuant to Chapter 11 the *Local Government Act*, notice is hereby given that the following rates and charges were declared by the Victoria Daly Regional Council at the Ordinary Council Meeting 25 June 2019 for the financial year ending 30th June 2020.

Rates

Council intends to raise \$695,338.57 for general purpose by way of rates. The basis of the rates is differential valuation-based and differential fixed charges as referred to in the *Local Government Act* section 148(3) and described below. In the case of valuation based charges, the assessed value will be the unimproved capital value (UCV) of an allotment. The UCV of a mining tenement is its assessed value, which is 20 times the annual rental payable under the tenement. Rates will apply per allotment as identified in the assessment record.

Class 1 Allotments (Residential rate 1)

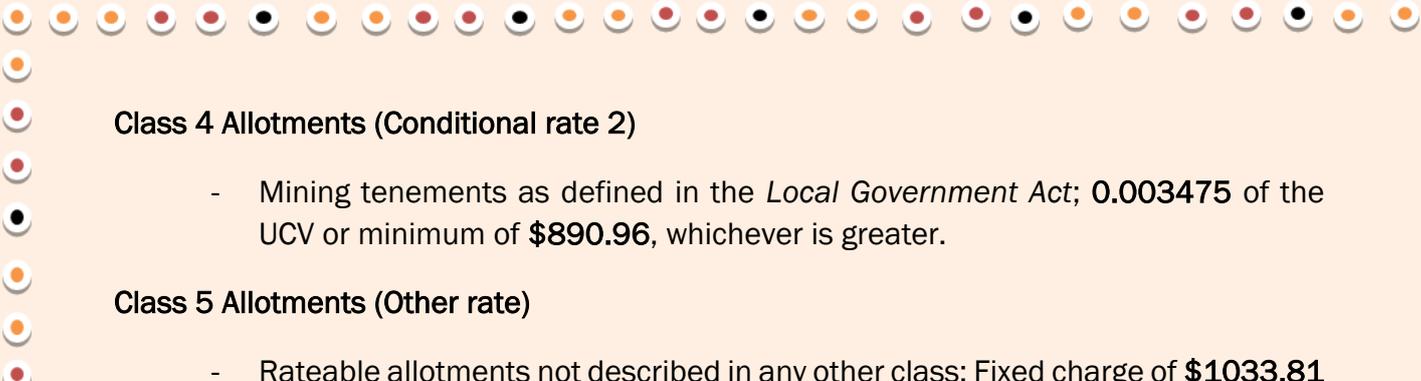
- Rateable allotments which are not rated under any other class and are used for Residential purposes;
- Fixed charge of **\$1033.81** per allotment

Class 2 Allotments (Commercial rate 1)

- Rateable allotments which are not rated under any other class and are used for Commercial purposes;
- Fixed charge of **\$1223.31**

Class 3 Allotments (Conditional rate 1)

- Crown leases of Pastoral Land under the Pastoral Land act; **0.000306** of the UCV or a minimum of **\$376.45**, whichever is greater.



Class 4 Allotments (Conditional rate 2)

- Mining tenements as defined in the *Local Government Act*; **0.003475** of the UCV or minimum of **\$890.96**, whichever is greater.

Class 5 Allotments (Other rate)

- Rateable allotments not described in any other class; Fixed charge of **\$1033.81** per allotment.

Charges 2019/20

Council intends to raise \$561,071.90 by charges for garbage collection services. Council declared the following charges in respect of garbage collection services and waste management.

Garbage Collection Services

A charge for each allotment for which council is willing and able to provide a collection service of a number of 240 litre bins collected weekly. The standard service is one bin per week but a ratepayer may request additional bins.

Garbage collection service charge for Residential allotments is **\$823.18** (multiplied by the number of 240 litre bins)

Garbage collection service charge for Commercial allotment is **\$1491.83** (multiplied by the number of 240 litre bins)

Waste Management Service

A charge for each allotment for which council is not able or not willing to provide a garbage collection service. This charge provides access to landfill facilities within the Council boundaries.

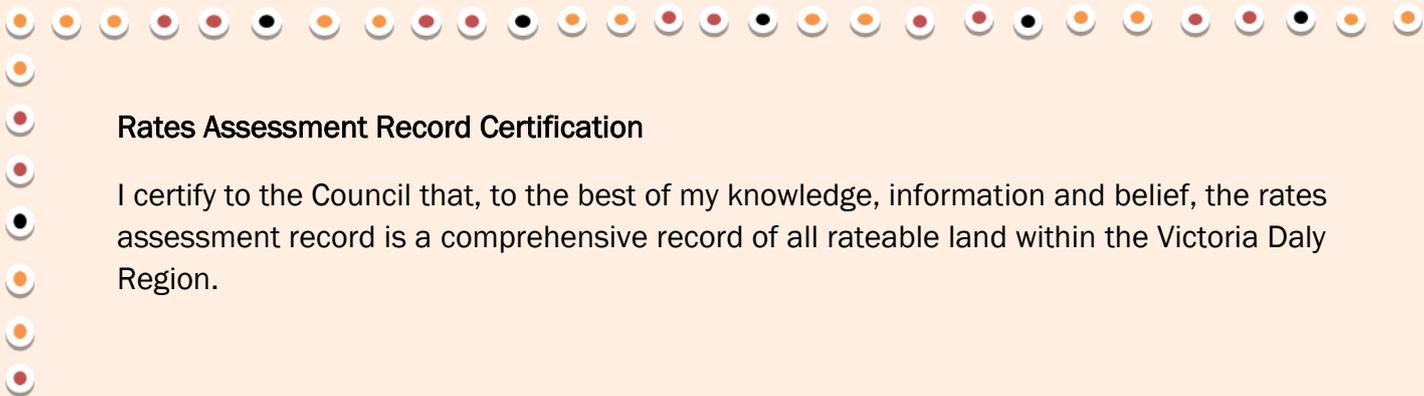
Waste Management service charge is **\$258.63** for Residential allotments. Waste Management service charge is **\$678.11** for Commercial allotments. Relevant interest rate for the late payment of rates and charges is fixed in accordance with Section 162 of the Act at the rate of 17% per annum and is to be calculated on a daily basis.

Payment by Instalments

Rates and charges may be paid by four approximately equal instalments before the following dates:

- 1st Instalment, 28th September 2019
- 2nd Instalment, 30th November 2019
- 3rd Instalment, 29th February 2020
- 4th Instalment, 30th April 2020

Details of due dates and specified amounts are listed on the relevant Rates Notice.



Rates Assessment Record Certification

I certify to the Council that, to the best of my knowledge, information and belief, the rates assessment record is a comprehensive record of all rateable land within the Victoria Daly Region.

Joanne Sangster
Chief Executive Officer
Victoria Daly Regional Council



Victoria Daly Regional Council – Contacts

Katherine Regional Office

Location: 29 Crawford Street

Katherine, NT

Postal: PO BOX 19, Katherine, NT 0850

Phone: 08 8972 0777

Fax: 08 8971 0856

Email: admin@vicdaly.nt.gov.au

Timber Creek Office

Location: Lot 79 Victoria Highway,

Timber Creek, NT

Postal: PMB 150 Via Katherine, NT 0852

Phone: 08 89745 300

Fax: 08 8975 0708

Yarralin Office

Location: Lot 16, Yarralin, NT

Postal: PMB 116 Via Katherine, NT 0852

Phone: 08 8975 0839

Fax: 08 8975 0863

Naiyu Office

Location: Lot 124 Naiyu Community, Daly River, NT

Postal: PMB 28, Daly River, NT 0822

Phone: 08 8977 8900

Fax: 08 8978 2382

Pine Creek Office

Location: 55 Moule Street, Pine Creek, NT

Postal: PO Box 144, Pine Creek, NT 0847

Phone: 08 8976 8211

Fax: 08 8976 8288

Kalkarindji Office

Location: Lot 97, Buntine Highway

Kalkarindji, NT 0852

Postal: CMB Kalkarindji, via Katherine, NT

Phone: 08 8974 5811

Fax: 08 8975 0804